

2017 Income Tax Returns

CONNECTICUT COLLEGE

Form 8879-EC

IRS e-file Signature Authorization

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For calendar year 2017, or fiscal year beginning 07/01

Do not send to the IRS. Keep for your records.

OMB No. 1545-1878

Department of the Treasury ▶ Go to www.irs.gov/Form8879EO for the latest information. Internal Revenue Service Name of exempt organization Employer identification number CONNECTICUT COLLEGE 06-0646587 Name and title of officer RICHARD A. MADONNA, JR., VP FINANCE & ADMIN Part Type of Return and Return Information (Whole Dollars Only) Check the box for the return for which you are using this Form 8879-EO and enter the applicable amount, if any, from the return. If you check the box on line 1a, 2a, 3a, 4a, or 5a, below, and the amount on that line for the return being filed with this form was blank, then leave line 1b, 2b, 3b, 4b, or 5b, whichever is applicable, blank (do not enter -0-). But, if you entered -0- on the return, then enter -0- on the applicable line below. Do not complete more than one line in Part I. 1a Form 990 check here ▶ X b Total revenue, if any (Form 990, Part VIII, column (A), line 12) . . . 1b 2a Form 990-EZ check here ▶ b Total revenue, if any (Form 990-EZ, line 9) 2b b Total tax (Form 1120-POL, line 22) 3b 3a Form 1120-POL check here ▶ b Tax based on investment income (Form 990-PF, Part VI, line 5). 4b 4a Form 990-PF check here ▶ Form 8868 check here ▶ Part II **Declaration and Signature Authorization of Officer** Under penalties of perjury, I declare that I am an officer of the above organization and that I have examined a copy of the organization's 2017 electronic return and accompanying schedules and statements and to the best of my knowledge and belief, they are true, correct, and complete. I further declare that the amount in Part I above is the amount shown on the copy of the organization's electronic return. I consent to allow my intermediate service provider, transmitter, or electronic return originator (ERO) to send the organization's return to the IRS and to receive from the IRS (a) an acknowledgement of receipt or reason for rejection of the transmission, (b) the reason for any delay in processing the return or refund, and (c) the date of any refund. If applicable, I authorize the U.S. Treasury and its designated Financial Agent to initiate an electronic funds withdrawal (direct debit) entry to the financial institution account indicated in the tax preparation software for payment of the organization's federal taxes owed on this return, and the financial institution to debit the entry to this account. To revoke a payment, I must contact the U.S. Treasury Financial Agent at 1-888-353-4537 no later than 2 business days prior to the payment (settlement) date. I also authorize the financial institutions involved in the processing of the electronic payment of taxes to receive confidential information necessary to answer inquiries and resolve issues related to the payment. I have selected a personal identification number (PIN) as my signature for the organization's electronic return and, if applicable, the organization's consent to electronic funds withdrawal. Officer's PIN: check one box only lauthorize KPMG LLP 3 8 to enter my PIN as my signature Enter five numbers, but do not enter all zeros on the organization's tax year 2017 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I also authorize the aforementioned ERO to enter my PIN on the return's disclosure consent screen. As an officer of the organization, I will enter my PIN as my signature on the organization's tax year 2017 electronically filed return. If I have indicated within this return that a copy of the return is being filed with a state agency(ies) regulating charities as part of the IRS Fed/State program, I will enter my PIN on the return's disclosure consent screen. 11/am 5/1/2019 Officer's signature Partill Certification and Authentication ERO's EFIN/PIN. Enter your six-digit electronic filing identification number (EFIN) followed by your five-digit self-selected PIN. I certify that the above numeric entry is my PIN, which is my signature on the 2017 electronically filed return for the organization indicated above. I confirm that I am submitting this return in accordance with the requirements of Pub. 4163, Modernized e-File (MeF) Information for Authorized IRS e-file Providers for Business Returns. Date > 5/2/2019 ERO's signature > **ERO Must Retain This Form - See Instructions** Do Not Submit This Form To the IRS Unless Requested To Do So For Paperwork Reduction Act Notice, see back of form. Form 8879-EO (2017)

Return of Organization Exempt From Income Tax

OMB No. 1545-0047 2017

Department of the Treasury Internal Revenue Service

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

▶ Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

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Open to	Pι	ublic	
Inspe	cti	on	

A F	or the	e 2017	calendar year, or tax year beginning		0 / / U1 , 201 /,	and ending			Uŧ	5/30, 20 18
B 0		pplicable:	C Name of organization					D Employer idea		
_	_		CONNECTICUT COLLEGE					06-0646	558	7
	Addre		Doing business as							
	Name	change	Number and street (or P.O. box if mail is	not delivered to street a	ddress)	Room/suite		E Telephone nui	mber	
	Initial	return	270 MOHEGAN AVENUE					(860) 43	9 – 2	2088
	Final termi	return/ nated	City or town, state or province, country, a	ind ZIP or foreign posta	l code					
	Amen		NEW LONDON, CT 06320-4	1196				G Gross receipts	\$	218,535,000.
	Applie pendi	cation ing	F Name and address of principal officer:	RICHARD A.	MADONNA,	JR.		H(a) Is this a ground subordinates	ıp retu	urn for Yes X No
		Ü	270 MOHEGAN AVENUE NEW	N LONDON, CT	06320			H(b) Are all subord		included? Yes No
ı	Tax-ex	empt st	atus: X 501(c)(3) 501(c) () (insert no.)	4947(a)(1)	or 527	7	If "No," att	ach a	list. (see instructions)
J	Websi	ite: 🕨	WWW.CONNCOLL.EDU					H(c) Group exemp	otion r	number
K	Form	of orgar	nization: X Corporation Trust	Association Oth	er 🕨	L Year of	format	ion: 1911 M :	State	of legal domicile: CT
Pa	art I	Su	ımmary							
	1	Briefly	y describe the organization's mission o	most significant act	ivities: CONNE	CTICUT C	OLLE	GE EDUCAT	ES	STUDENTS TO
ė			THE LIBERAL ARTS INTO A							
au		FOR	ADDITIONAL INFORMATION,	SEE SCHEDUI	LE O.					
/err	2	Check	this box if the organization d	scontinued its oper	ations or dispose	ed of more tha	ın 25%	of its net assets	S.	
Governance	3	Numb	per of voting members of the governing	body (Part VI, line 1a	a)				3	34.
م ة	4		per of independent voting members of t						4	33.
tie	5		number of individuals employed in cale						5	2,335.
Activities &	6		number of volunteers (estimate if necess						6	1,270.
Ac	7a		unrelated business revenue from Part V						7a	8,000.
			nrelated business taxable income from						7b	-119,635.
				•				Prior Year		Current Year
•	8	Contri	ibutions and grants (Part VIII, line 1h)					11,310,00	0.	43,670,000.
ue	9		am service revenue (Part VIII, line 2g)				1	21,196,00	0.	121,606,000.
Revenue	10		tment income (Part VIII, column (A), line					18,154,00	0.	4,167,000.
Ř	11		revenue (Part VIII, column (A), lines 5,					505,00	0.	477,000.
	12		revenue - add lines 8 through 11 (must				1	51,165,00	0.	169,920,000.
	13		s and similar amounts paid (Part IX, colu					34,942,00	0.	38,648,000.
	14		its paid to or for members (Part IX, colu						0.	0.
"	15		es, other compensation, employee bene					71,790,00	0.	74,552,000.
Expenses			ssional fundraising fees (Part IX, column						0.	0.
ber			fundraising expenses (Part IX, column (I							
ñ	17		expenses (Part IX, column (A), lines 11					46,866,00	0.	45,706,000.
	18		expenses. Add lines 13-17 (must equal					53,598,00		158,906,000.
	19		nue less expenses. Subtract line 18 from					-2,433,00		11,014,000.
or		110101	Tab 1000 exponede. Cabacaet iine 10 ffeli	11110 12 , , , , ,				ning of Current Y	_	End of Year
Net Assets or Fund Balances	20	Total	assets (Part X, line 16)				4	72,183,00	0.	508,642,000.
Ass Bal	21		liabilities (Part X, line 26)					14,475,00		116,963,000.
L L	22		ssets or fund balances. Subtract line 21					57,708,00		391,679,000.
	rt II		gnature Block	110111 11110 201 1 1 1						, ,
			of perjury, I declare that I have examined the	s return, including acc	companying sched	ules and statem	nents. a	and to the best of	mv	knowledge and belief, it is
true	, corre	ect, and	complete. Declaration of preparer (other than	officer) is based on all	informátion of wh	ich preparer has	s any kr	nowledge.		
Sig	n		Signature of officer					Date		
Hei	·e		RICHARD A. MADONNA, JR.		VP FIN	ANCE & A	DMIN			
			Type or print name and title							
			Type preparer's name	Preparer's signature		Date		Check	if	PTIN
Paid	l	SHY	JOSEPH			5/2/2	019	self-employe	'''	P01085371
	oarer		s name ▶KPMG LLP			0/2/2		Firm's EIN ▶ 1		
Use	Only		s address >60 SOUTH STREET B	OSTON. MA 02	111					-988-1000
May	/ the		iscuss this return with the preparer			<u> </u>		Phone no.	/	. X Yes No
			Reduction Act Notice, see the separat	•				<u> </u>	• •	Form 990 (2017)

Form **8868**

(Rev. January 2017)

Department of the Treasury Internal Revenue Service

Application for Automatic Extension of Time To File an Exempt Organization Return

► File a separate application for each return.

► Information about Form 8868 and its instructions is at www.irs.gov/form8868.

OMB No. 1545-1709

Electronic filing (e-file). You can electronically file Form 8868 to request a 6-month automatic extension of time to file any of the forms listed below with the exception of Form 8870, Information Return for Transfers Associated With Certain Personal Benefit Contracts, for which an extension request must be sent to the IRS in paper format (see instructions). For more details on the electronic filing of this form, visit www.irs.gov/efile, click on Charities & Non-Profits, and click on e-file for Charities and Non-Profits.

Automatic 6-Month Extension of Time. Only submit original (no copies needed). All corporations required to file an income tax return other than Form 990-T (including 1120-C filers), partnerships, REMICs, and trusts must use Form 7004 to request an extension of time to file income tax returns. Enter filer's identifying number, see instructions Name of exempt organization or other filer, see instructions. Employer identification number (EIN) or Type or CONNECTICUT COLLEGE 06-0646587 print Number, street, and room or suite no. If a P.O. box, see instructions. Social security number (SSN) File by the **270 MOHEGAN AVENUE** due date for filing your City, town or post office, state, and ZIP code. For a foreign address, see instructions. return. See NEW LONDON, CT 06320 instructions. 0 1 Enter the Return Code for the return that this application is for (file a separate application for each return) Return **Application Application** Return Is For Code Is For Code Form 990 or Form 990-EZ 01 Form 990-T (corporation) 07 Form 1041-A Form 990-BL 02 Form 4720 (individual) 03 Form 4720 (other than individual) 09 Form 990-PF 04 Form 5227 10 Form 990-T (sec. 401(a) or 408(a) trust) 05 Form 6069 11 Form 990-T (trust other than above) Form 8870 12 • The books are in the care of ▶ CONTROLLER'S OFFICE Telephone No. ▶ 860-439-2835 Fax No. ► 860-439-2095 • If the organization does not have an office or place of business in the United States, check this box • If this is for a Group Return, enter the organization's four digit Group Exemption Number (GEN) . If this is for the whole group, check this box . . . ▶ □ . If it is for part of the group, check this box ▶ □ and attach a list with the names and EINs of all members the extension is for. for the organization named above. The extension is for the organization's return for: ► □ calendar year 20 ► ✓ tax year beginning JULY 1 , 20 17 , and ending JUNE 30 , 20 18 . If the tax year entered in line 1 is for less than 12 months, check reason: ☐ Initial return ☐ Final return Change in accounting period If this application is for Forms 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative tax, less any nonrefundable credits. See instructions. 3a \$ 0 If this application is for Forms 990-PF, 990-T, 4720, or 6069, enter any refundable credits and estimated tax payments made. Include any prior year overpayment allowed as a credit. 3b 0 c Balance due. Subtract line 3b from line 3a. Include your payment with this form, if required, by using EFTPS (Electronic Federal Tax Payment System). See instructions. 3с 0

Form 990 (2017) Page **2**

Pa		Statement of Program Service Accomplishments Check if Schedule O contains a response or note to any line in this Part III
1		scribe the organization's mission:
	•	CICUT COLLEGE EDUCATES STUDENTS TO PUT THE LIBERAL ARTS INTO
		AS CITIZENS IN A GLOBAL SOCIETY. FOR ADDITIONAL INFORMATION,
	SEE SCH	HEDULE O.
2	Did the o	rganization undertake any significant program services during the year which were not listed on the
_		n 990 or 990-EZ? Yes X No
	If "Yes " d	escribe these new services on Schedule O.
3		organization cease conducting, or make significant changes in how it conducts, any program
Ŭ		Yes X No
		escribe these changes on Schedule O.
4		the organization's program service accomplishments for each of its three largest program services, as measured by
		Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others,
		expenses, and revenue, if any, for each program service reported.
4a	(Code:) (Expenses \$ 95,043,000. including grants of \$ 38,606,000.) (Revenue \$ 90,155,000.)
		GRADUATE INSTRUCTION* THE TEACHING OF UNDERGRADUATE STUDENTS
		TOWARDS A FOUR-YEAR DEGREE IN ONE OF THE VARIOUS LIBERAL
		ID SCIENCES MAJORS OFFERED BY CONNECTICUT COLLEGE. THE
		I'S ACADEMIC PROGRAMS IN THE ARTS, HUMANITIES, SCIENCES, AND
		SCIENCES ARE DESIGNED TO SHAPE ETHICAL, INFORMED CITIZENS
		GLOBAL PERSPECTIVE. HIGHLIGHTS OF THE ACADEMIC PROGRAM
		A STUDENT-FACULTY RATIO OF 9:1, FORTY-EIGHT MAJORS, 200
		ME PROFESSORS, LANGUAGE STUDY, RESIDENTIAL EDUCATION
		MS, CERTIFICATE PROGRAMS, PRE-LAW, PRE-HEALTH AND
		SINESS PROGRAMS, AND SUPPORT FOR PURSUING FELLOWSHIPS AND
	SCHOLAF	RSHIPS.
_	· · · · · · · · · · · · · · · · · · ·	
4b	(Code:) (Expenses \$
		ARY SERVICES*
		ARY SERVICES INVOLVES RUNNING THE COLLEGE'S NUMEROUS
		PRIES AND DINING FACILITIES. CONNECTICUT COLLEGE IS A
		TIAL CAMPUS. NINETY-EIGHT PERCENT OF STUDENTS LIVE ON
		IN 23 RESIDENCE HALLS. FOUR DINING HALLS ON CAMPUS SERVE
		JDENTS IN A VARIETY OF CAPACITIES. THE COLLEGE EXTENDS THE
	TEACHIN	IG AND LEARNING EXPERIENCE WITHIN THE DORMITORIES.
4c	(Code:) (Expenses \$3,959,000. including grants of \$42,000.) (Revenue \$5,959,000.)
	STUDY	AWAY IS AN OPPORTUNITY FOR QUALIFIED STUDENTS TO STUDY
	AWAY FO	OR CREDIT ABROAD OR ELSEWHERE IN THE US. THE COLLEGE HAS A
	LONG TF	RADITION OF RECOGNIZING THE IMPORTANCE OF INT'L STUDIES AND
	STUDY A	AWAY AS RELECTED IN OUR MISSION STATEMENT: "CONNECTICUT
	COLLEGE	EDUCATES STUDENTS TO PUT THE LIBERAL ARTS INTO ACTION AS
		IS IN A GLOBAL SOCIETY". APPROXIMATELY 50% OF THE COLLEGE'S
		S STUDY AWAY DURING THEIR JUNIOR YEAR THROUGH CAREFULLY
		D PROGRAMS. OUR STUDY AWAY/TEACH AWAY SENDS 10-12 STUDENTS
		CULTY TO HOST INSTITUTIONS THROUGHOUT THE WORLD TO COMPLETE
		SEMESTER OF SCHOLARLY ACTIVITY WHILE BEING IMMERSED IN THE
	TOCAT (CULTURE.
4d		gram services (Describe in Schedule O.)
	(Expense:	
4e	Total prog	gram service expenses > 125,389,000.

JSA 7E1020 1.000 786691 Form **990** (2017) PAGE 2

Form 990 (2017) Page **3**

Part IV **Checklist of Required Schedules** Yes No Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," Χ 1 Х Is the organization required to complete Schedule B, Schedule of Contributors (see instructions)?....... 2 Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to Χ Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) Χ Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Χ 5 Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If Χ 6 Did the organization receive or hold a conservation easement, including easements to preserve open space, 7 Χ the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II......... Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," Χ 8 Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or 9 Χ 10 Did the organization, directly or through a related organization, hold assets in temporarily restricted Χ endowments, permanent endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V. 10 If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable. a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," Χ complete Schedule D, Part VI 11a b Did the organization report an amount for investments-other securities in Part X, line 12 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII 11b c Did the organization report an amount for investments-program related in Part X, line 13 that is 5% or more Χ of its total assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII d Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets X 11d e Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X 11e Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses Χ the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X 12a Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete Χ 12a **b** Was the organization included in consolidated, independent audited financial statements for the tax year? If Χ "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional 12b X 13 Χ b Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate Χ foreign investments valued at \$100,000 or more? If "Yes," complete Schedule F, Parts I and IV 14b Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or Χ 15 Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other Χ 16 Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Χ Part IX, column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I (see instructions) 17 Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Χ Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? 19 Χ

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Form 990 (2017) Page 4

Part	V Checklist of Required Schedules (continued)			
			Yes	No
20 a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		X
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	Х	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the			
	organization's current and former officers, directors, trustees, key employees, and highest compensated			
	employees? If "Yes," complete Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than			
	\$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b			
	through 24d and complete Schedule K. If "No," go to line 25a	24a	Х	
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		X
С	Did the organization maintain an escrow account other than a refunding escrow at any time during the year			
	to defease any tax-exempt bonds?	24c		Х
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		Х
25 a	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior			
	year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ?			
	If "Yes," complete Schedule L, Part I	25b		X
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any			
	current or former officers, directors, trustees, key employees, highest compensated employees, or			
	disqualified persons? If "Yes," complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee,			
	substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled			
	entity or family member of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L,			
	Part IV instructions for applicable filing thresholds, conditions, and exceptions):			37
	A current or former officer, director, trustee, or key employee? If "Yes," complete Schedule L, Part IV	28a		X
b	A family member of a current or former officer, director, trustee, or key employee? If "Yes," complete			37
	Schedule L, Part IV.	28b		X
С	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof)			v
	was an officer, director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV.		77	X
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29	Х	
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified			v
	conservation contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N,			Х
	Part I.	31		- 21
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes,"	32		Х
22	complete Schedule N, Part II	32		21
33		33		Х
34	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		
34	or IV, and Part V, line 1	34	Х	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?		X	
b	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a	JJa		
IJ	controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b	х	
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable	000		
30	related organization? If "Yes," complete Schedule R, Part V, line 2	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
51	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R,			
	Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and	-		
	19? Note. All Form 990 filers are required to complete Schedule O.	38	Х	
	· · · · · ·		~~~	

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Page 5 Form 990 (2017)

Par				
	Check if Schedule O contains a response or note to any line in this Part V		Yes	No
1 a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable			
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable			
	Did the organization comply with backup withholding rules for reportable payments to vendors and			
	reportable gaming (gambling) winnings to prize winners?	1c	Х	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax			
	Statements, filed for the calendar year ending with or within the year covered by this return 2a 2,335			
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?	2b	Х	
	Note . If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)	_	37	
	Did the organization have unrelated business gross income of \$1,000 or more during the year?	3a	X	
	If "Yes," has it filed a Form 990-T for this year? <i>If "No" to line 3b, provide an explanation in Schedule O</i>	3b		
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority			
	over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		Х
h	If "Yes," enter the name of the foreign country: ▶			
-	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts			
	(FBAR).			
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		Х
	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c		
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the			37
_	organization solicit any contributions that were not tax deductible as charitable contributions?	6a		Х
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or	6b		
7	gifts were not tax deductible?	0.0		
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods			
_	and services provided to the payor?	7a		Х
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		
С	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was			
	required to file Form 8282?	7c		X
	If "Yes," indicate the number of Forms 8282 filed during the year	_		v
	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?	7e		X
	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?	7f		
_	If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 as required?	7g 7h		
8	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a Form 1098-C? Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the			
Ü	sponsoring organization have excess business holdings at any time during the year?	8		
9	Sponsoring organizations maintaining donor advised funds.			
а	Did the sponsoring organization make any taxable distributions under section 4966?	9a		
	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b		
10	Section 501(c)(7) organizations. Enter:			
	Initiation fees and capital contributions included on Part VIII, line 12			
	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities 10b			
11	Section 501(c)(12) organizations. Enter:			
	Gross income from members or shareholders			
D	against amounts due or received from them.)			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year			
13	Section 501(c)(29) qualified nonprofit health insurance issuers.			
а	Is the organization licensed to issue qualified health plans in more than one state?	13a		
	Note. See the instructions for additional information the organization must report on Schedule O.			
b	Enter the amount of reserves the organization is required to maintain by the states in which			
	the organization is licensed to issue qualified health plans			
	Enter the amount of reserves on hand	14a		X
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14a		
~	,			

Form 990 (2017) CONNECTICUT COLLEGE 06-0646587 Page **6**

Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No"

Governance, management, and Disclosure For each Yes response to lines 2 through 7b below, and for a	NO
response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instruction	
Check if Schedule O contains a response or note to any line in this Part VI	X

Sect	ion A. Governing Body and Management			
			Yes	No
1a	Enter the number of voting members of the governing body at the end of the tax year 1a 34			
	If there are material differences in voting rights among members of the governing body, or			
	if the governing body delegated broad authority to an executive committee or similar			
b	committee, explain in Schedule O. Enter the number of voting members included in line 1a, above, who are independent			
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationship with			
	any other officer, director, trustee, or key employee?	2		Х
3	Did the organization delegate control over management duties customarily performed by or under the direct			
3		3		Х
4	supervision of officers, directors, or trustees, or key employees to a management company or other person?	4	X	
4	Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?	5		X
5	Did the organization become aware during the year of a significant diversion of the organization's assets?	6		X
6	Did the organization have members or stockholders?			
7a	Did the organization have members, stockholders, or other persons who had the power to elect or appoint	7a		X
	one or more members of the governing body?	7 a		
b	Are any governance decisions of the organization reserved to (or subject to approval by) members,	7b		X
_	stockholders, or persons other than the governing body?	7.0		
8	Did the organization contemporaneously document the meetings held or written actions undertaken during			
	the year by the following:	8a	Х	
a	The governing body?	8b	X	
b	Each committee with authority to act on behalf of the governing body?	OD	- 21	
9	Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? <i>If</i> "Yes," provide the names and addresses in Schedule O	9		X
Socti	on B. Policies (This Section B requests information about policies not required by the Internal Revenue	_	1	21
Secu	on B. Foncies (This Section B requests information about policies not required by the internal Nevenue	Code	·/ Yes	No
		10a		X
	Did the organization have local chapters, branches, or affiliates?	IVa		-
b	If "Yes," did the organization have written policies and procedures governing the activities of such chapters,	10b		
44.	affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes?	11a		Х
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing body before filling the form?	ıια		
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.	12a	Х	
12a	Did the organization have a written conflict of interest policy? If "No," go to line 13	124		
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts?	12b	Х	
_	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes,"			
С		12c	Х	
40	describe in Schedule O how this was done	13	X	
13	Did the organization have a written whistleblower policy?	14	X	
14	Did the organization have a written document retention and destruction policy?	17		
15	Did the process for determining compensation of the following persons include a review and approval by			
_	independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision?	15a	Х	
a	The organization's CEO, Executive Director, or top management official	15b	X	
b	Other officers or key employees of the organization	. 55		
160	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).			
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?	16a	Х	
h	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its			
b	participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the			
	organization's exempt status with respect to such arrangements?	16b	Х	
Secti	on C. Disclosure			
17	List the states with which a copy of this Form 990 is required to be filed ▶ CT, NY,			
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-T (Section	501(c)(3)s	onlv)
-	available for public inspection. Indicate how you made these available. Check all that apply.	(,,-,-	,
	Own website Another's website X Upon request Other (explain in Schedule O)			
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of int	erest	policy	, and
	financial statements available to the public during the tax year.		. ,	
20	State the name, address, and telephone number of the person who possesses the organization's books and record CONTROLLER'S OFFICE 270 MOREGAN AVENUE NEW LONDON, CT 06320-4196 860-439-2081	s:▶		
	CONTROLLER'S OFFICE 270 MOHEGAN AVENUE NEW LONDON, CT 06320-4196 860-439-2081			

JSA 7E1042 1.000 Form **990** (2017)

45812Z 2219 786691 PAGE 6

Form 990 (2017) CONNECTICUT COLLEGE 06-0646587 Pa

Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See instructions for definition of "key employee."
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

						•			· · · · · · · · · · · · · · · · · · ·	
(A) Name and Title	(B) Average hours per week (list any hours for related organizations below dotted line)	box, office or direct	unles	Pos heck ss pe	erson	e than of is both tor/trust employee	an tee)	(D) Reportable compensation from the organization (W-2/1099-MISC)	(E) Reportable compensation from related organizations (W-2/1099-MISC)	(F) Estimated amount of other compensation from the organization and related organizations
			Ф			ited				
(1)KATHERINE BERGERON	38.00									
PRESIDENT	0.	X		Х				416,164.	0.	73,231.
(2)DEBO P. ADEGBILE	1.00			1				410,104.	0.	73,231.
TRUSTEE	0.	X						0.	0.	0.
(3)SETH ALVORD	1.00	21						0.	0.	-
TRUSTEE	0.	X						0.	0.	0.
(4)DAVID W. BARBER	1.00	21						· ·	· ·	
TRUSTEE	0.	X						0.	0.	0.
(5)BETTY BROWN BIBBENS	1.00									
TRUSTEE	0.	Х						0.	0.	0.
(6)BRADFORD T. BROWN	1.00									
TRUSTEE	0.	Х						0.	0.	0.
(7)JONATHAN COHEN	1.00									
TRUSTEE	0.	Х						0.	0.	0
(8)LYNN COOLEY	1.00									
TRUSTEE	0.	Х						0.	0.	0.
(9)JAMIE GLANTON COSTELLO	1.00									
TRUSTEE	0.	Х						0.	0.	0
(10)T. WILSON EGLIN	1.00									
TRUSTEE	0.	Х						0.	0.	0 .
(11)SARAH FENTON	1.00									
TRUSTEE	0.	Х						0.	0.	0 .
(12)DEFRED G. FOLTS	1.00									
TRUSTEE	0.	Х						0.	0.	0
(13)CARLOS GARCIA	1.00									
TRUSTEE	0.	Х						0.	0.	0
(14)ROB HALE	1.00									
TRUSTEE	0.	Х						0.	0.	0

JSA Form **990** (2017) 7E1041 1.000

PAGE 7

45812Z 2219 786691

Form 990 (2017) Page 8

Part VII Section A. Officers, Directors, T	ustees, Ke	y En	plo	ye	es,	and H	lig	hest Compensat	ed Employees (d	continued)
(A) Name and title	(B) Average hours per week (list any hours for	box,	unles	Pos heck ss pe d a d	rson	e than o is both or/trust	an ee)	(D) Reportable compensation from the	(E) Reportable compensation from related organizations	(F) Estimated amount of other compensation
	related organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	from the organization and related organizations
15) ELEANOR G. HARDY	1.00									
TRUSTEE	0.	Х						0.	0.	0.
16) MARK IGER	1.00									
TRUSTEE	0.	Х						0.	0.	0.
17) W. ESTELLA JOHNSON	1.00									
TRUSTEE	0.	Х						0.	0.	0.
18) ERIC KAPLAN	1.00									
TRUSTEE	0.	X						0.	0.	0.
19) MARTHA JOYNT KUMAR	1.00									
TRUSTEE	0.	X						0.	0.	0.
20) JOHN D. LINEHAN	1.00									
TRUSTEE	0.	X						0.	0.	0.
21) LAURIE NORTON MOFFATT	1.00									
TRUSTEE	0.	X						0.	0.	0.
22) MARIA C. PELLEGRINI	1.00									
TRUSTEE	0.	X						0.	0.	0.
23) SHARIS POZEN	1.00									
TRUSTEE	0.	X						0.	0.	0.
24) KAREN QUINT	1.00									
TRUSTEE	0.	X						0.	0.	0.
25) ANNIE SCOTT	1.00									
TRUSTEE	0.	X						0.	0.	0.
1b Sub-total							\blacktriangleright	416,164.	0.	73,231.
c Total from continuation sheets to Part VII,							\blacktriangleright	1,721,501.	0.	328,168.
d Total (add lines 1b and 1c)							>	2,137,665.	0.	401,399.
Total number of individuals (including but no reportable compensation from the organization)				d al	bov	e) who	o re	ceived more than	\$100,000 of	
Did the organization list any former off employee on line 1a? If "Yes," complete Scheen										Yes No
4 For any individual listed on line 1a, is the organization and related organizations g individual	reater than	\$15	50,0	00?	. If	"Yes	3,"	complete Schedu	le J for such	4 X
5 Did any person listed on line 1a receive o for services rendered to the organization? If "										5 X

Section B. Independent Contractors

Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization. Report compensation for the calendar year ending with or within the organization's tax

(A) Name and business address	(B) Description of services	(C) Compensation
ATTACHMENT 1		

Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶ 10

Form **990** (2017)

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(A)	/D\			"	.,			(D)	(E)	1	E)
(A) Name and title	Average hours per week (list any hours for related	box,	unles er and	ss pei	ition more rson irect	e than o is both or/truste	an ee)	(D) Reportable compensation from the	Reportable compensation from related organizations	Estir amo ot compe	mated unt of her ensation n the
	organizations below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	organization (W-2/1099-MISC)	(W-2/1099-MISC)	orgar and i	nization related izations
6) CHEKENA D. SIMS	1.00										
TRUSTEE	0.	Х						0.	0.		
7) PETER SKAPERDAS	1.00										
TRUSTEE	0.	Х						0.	0.		
8) MAURICE TINER	1.00										
TRUSTEE	0.	Х						0.	0.		
9) ERIC J. WALDMAN	1.00										
TRUSTEE	0.	Х						0.	0.		
0) CYNTHIA KOSSMAN WILKINSON	1.00										
TRUSTEE	0.	Х						0.	0.		
1) TIMOTHY YARBORO	1.00										
TRUSTEE	0.	Х						0.	0.		
2) PAMELA ZILLY	1.00										
TRUSTEE	0.	Х						0.	0.		
3) PAOLO SANCHEZ	1.00										
TRUSTEE	0.	Х						0.	0.		
4) DWAYNE C. STALLINGS	1.00										
TRUSTEE	0.	Х						0.	0.		
5) RICHARD A. MADONNA, JR	38.00										
VP FOR FINANCE AND ADMIN	0.			Х				289,300.	0.	5	4,48
6) ABIGAIL VAN SLYCK	38.00										
DEAN OF THE FACULTY	0.			Х				236,858.	0.	3	84,49
1b Sub-total	•										
c Total from continuation sheets to Part VII, S							\blacktriangleright				
d Total (add lines 1b and 1c)							\blacktriangleright				
2 Total number of individuals (including but not	limited to t	hose	liste	d at	ove	e) who	re	ceived more than	\$100,000 of		
reportable compensation from the organizatio	n ▶	٥	9								
											Yes N
3 Did the organization list any former office	er, directo	r, or	tru	ıste	e, I	key e	mp	loyee, or highes	t compensated		
employee on line 1a? If "Yes," complete Sched										3	
4 For any individual listed on line 1a, is the	sum of rer	ortah	ole c	omi	nen	sation	n ar	nd other compens	sation from the		
organization and related organizations gr	eater than	\$15	50,0	00?	lf	"Yes	," (complete Schedu	le J for such	4	X
5 Did any person listed on line 1a receive or											
for services rendered to the organization? <i>If "</i> Y										5	:
Section B. Independent Contractors	, , ,				-						
1 Complete this table for your five highest com	pensated in	ndepe	ende	ent o	cont	tracto	rs t	hat received more	than \$100,000 o	f	

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2017)

Part VII Section A. Officers, Directors, Tr	(B)	ĺ	•		C)			(D)	(E)		(F)	
Name and title	Average hours per week (list any hours for related organizations below dotted line)	box,	unles	Pos heck ss pe	ition more	e is sor/trust employee	an	Reportable compensation from the organization (W-2/1099-MISC)	Reportable compensation from related organizations (W-2/1099-MISC)	com fr org and	stimated nount of other pensation om the anization d related anization	of ion on d
7) BONNIE J. WELLS	38.00											
SECRETARY OF THE COLLEGE	0.			Х				78,821.	0.		18,2	25:
8) ANDREW K. STRICKLER	38.00											_
VP ADMISSIONS	0.				Х			180,496.	0.		28,8	329
9) ANN W. GOODWIN	38.00											
VP ADVANCEMENT	0.					Х		196,410.	0.		16,6	551
0) PAMELA DUMAS SERFES	38.00											
VP COMMUNICATIONS	0.					X		187,863.	0.		32,0)18
1) BRUCE BRANCHINI	38.00											
PROFESSOR	0.					Х		190,181.	0.		16,1	L 0
2) WENDELL L. HISLE	38.00											
VP INFORMATION SERVICES	0.					Х		186,171.	0.		89,6	50
3) ROBERT PROCTOR PROFESSOR	38.00					X			0.		37,7	
								175,401.				
		-										
1b Sub-total c Total from continuation sheets to Part VII, \$ d Total (add lines 1b and 1c)	limited to t	hose					► ► • re	eceived more than	\$100,000 of			_
-											Yes	N
3 Did the organization list any former offi employee on line 1a? If "Yes," complete Scheo										3		Σ
4 For any individual listed on line 1a, is the organization and related organizations grandividual	reater than	\$15	0,0	00?	' If	"Yes	s," (complete Schedu	le J for such	4	X	
5 Did any person listed on line 1a receive or for services rendered to the organization? If "\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\"\	accrue co	mpen	sati	on 1	fron	n any	un	related organization	on or individual	5		
Section B. Independent Contractors 1 Complete this table for your five highest concompensation from the organization. Report	npensated i	ndepe	ende	ent o	con	tracto	rs t	hat received more	than \$100,000 o	f		_

year.

(A) Name and business address	(B) Description of services	(C) Compensation

2 Total number of independent contractors (including but not limited to those listed above) who received more than \$100,000 in compensation from the organization ▶

Form **990** (2017)

CONNECTICUT COLLEGE 06-0646587 Page **9**

Part VIII Statement of Revenue

		Check if Schedule O co	ntains a respon	se or note to an	y line in this Part VII	1		
			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Program Service Revenue and Other Similar Amounts	1a b c d e f g h c d c	Federated campaigns Membership dues Fundraising events	tions) . 1e grants, above 1f in lines 1a-1f: \$	43,670,000. 12,822,000 Business Code 611710 721310 611710 900099 900099	43,670,000. 88,191,000. 23,353,000. 5,959,000. 1,694,000. 1,618,000.	88,191,000. 23,353,000. 5,959,000. 1,694,000. 1,609,000.	9,000.	
rog	f	All other program service rev			791,000.	770,000.	21,000.	
_	3 4 5	Investment income (income dand other similar amounts). Income from investment of Royalties	cluding dividen	ds, interest, proceeds ▶	1,814,000.		-22,000.	1,836,000.
	6a b c	Gross rents	279,000. 275,000. 4,000.					
	d 7a b	Net rental income or (loss) Gross amount from sales of assets other than inventory Less: cost or other basis and sales expenses Gain or (loss)	(i) Securities 25,815,000. 22,500,000. 3,315,000.	(ii) Other 24,878,000. 25,840,000962,000.	4,000.			4,000.
Other Revenue	d 8a b	Net gain or (loss)	ising line 1c) a		2,353,000.			2,353,000.
	с 9а	Net income or (loss) from fu Gross income from gaming See Part IV, line 19	activities.		0.			
	b c 10a	Less: direct expenses Net income or (loss) from g Gross sales of inventoreturns and allowances	aming activities . ory, less		0.			
	b c	Less: cost of goods sold Net income or (loss) from sal	b les of inventory	Business Code	0.			
	11a	SNACK SHOP REVENUE		713940 451211	394,000. 79,000.			394,000.
	b c d	All other revenue		451211	79,000.			79,000.
	e 12	Total. Add lines 11a-11d - Total revenue. See instructio			473,000. 169,920,000.	121,576,000.	8,000.	4,666,000.

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Form **990** (2017)

45812Z 2219 786691 PAGE 11

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

000	Check if Schedule O contains a resp			•	
<u>Do</u>	not include amounts reported on lines 6b, 7b,		(B)		
	9b, and 10b of Part VIII.	(A) Total expenses	Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to domestic organizations				
	and domestic governments. See Part IV, line 21	0.			
2	Grants and other assistance to domestic				
	individuals. See Part IV, line 22	38,606,000.	38,606,000.		
3	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign	40.000	40.000		
	individuals. See Part IV, lines 15 and 16	42,000.	42,000.		
4	Benefits paid to or for members	0.			
5	Compensation of current officers, directors,	1,837,000.	641,000.	1,073,000.	123,000.
_	trustees, and key employees	1,037,000.	041,000.	1,073,000.	123,000.
6	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)	0.			
7	Other salaries and wages	52,760,000.	39,544,000.	10,713,000.	2,503,000.
	Pension plan accruals and contributions (include	327.0070001	33 / 3 1 1 / 3 3 3 1	2077207000	
ŏ	section 401(k) and 403(b) employer contributions)	4,272,000.	3,290,000.	598,000.	384,000.
9	Other employee benefits	11,796,000.	7,661,000.	2,978,000.	1,157,000.
10	Payroll taxes	3,887,000.	2,904,000.	644,000.	339,000.
	Fees for services (non-employees):				
	Management	208,000.		208,000.	
	Legal	242,000.		237,000.	5,000.
	Accounting	0.			
	Lobbying	0.			
	Professional fundraising services. See Part IV, line 17.	0.			
1	f Investment management fees	3,348,000.		3,348,000.	
g	Other. (If line 11g amount exceeds 10% of line 25, column				
	(A) amount, list line 11g expenses on Schedule O.)	3,046,000.	1,793,000.	700,000.	553,000.
12	Advertising and promotion	65,000.	38,000.	24,000.	3,000.
13	Office expenses	3,397,000.	2,872,000.	279,000.	246,000.
14	Information technology	698,000. 12,000.	210,000.	488,000.	
15	Royalties	11,581,000.	12,000.		
16	Occupancy	1,839,000.	1,625,000.	119,000.	95,000.
17	Travel	1,035,000.	1,023,000.	117,000.	75,000.
18	Payments of travel or entertainment expenses for any federal, state, or local public officials	0.			
19	Conferences, conventions, and meetings	818,000.	110,000.	640,000.	68,000.
20	_	3,453,000.	1,878,000.	1,575,000.	
21	Interest	0.	. ,		
22	Depreciation, depletion, and amortization	8,816,000.	6,570,000.	1,011,000.	1,235,000.
23	Insurance	1,919,000.	839,000.	1,080,000.	
24	Other expenses. Itemize expenses not covered				
	above (List miscellaneous expenses in line 24e. If				
	line 24e amount exceeds 10% of line 25, column				
	(A) amount, list line 24e expenses on Schedule O.)				
	STUDY AWAY PROGRAMS	3,587,000.	3,587,000.		
~	BOOKS AND PERIODICALS	1,263,000.	1,257,000.	4,000.	2,000.
-	LICENSES, FEES, AND PERMITS	259,000.	86,000.	135,000.	38,000.
	MEMBERSHIPS	256,000.	124,000.	131,000.	1,000.
	All other expenses	899,000.	119,000.	763,000.	17,000.
_	Total functional expenses. Add lines 1 through 24e Joint costs. Complete this line only if the	158,906,000.	125,389,000.	26,748,000.	6,769,000.
20	organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here				
_	following SOP 98-2 (ASC 958-720)	0.			
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JSA 7E1052 1.000

Form **990** (2017)

45812Z 2219

06-0646587

Form 990 (2017) Page **11**

Part X Balance Sheet

	וונא					
		Check if Schedule O contains a response or not	e to any line in this P	art X		
				(A) Beginning of year		(B) End of year
	1	Cash - non-interest-bearing		23,000.	1	23,000.
	2	Savings and temporary cash investments		19,512,000.	2	32,474,000.
	3	Pledges and grants receivable, net		21,276,000.	3	27,269,000.
	4	Accounts receivable, net		667,000.	4	360,000.
	5	Loans and other receivables from current and former	er officers, directors,			
		trustees, key employees, and highest compe	nsated employees.			
		Complete Part II of Schedule L		0.	5	0.
	6	Loans and other receivables from other disqualified persons (a				
		4958(f)(1)), persons described in section 4958(c)(3)(B), and and sponsoring organizations of section 501(c)(9) voluntary				
(0		organizations (see instructions). Complete Part II of Schedule L		0.	6	0.
sets	7	Notes and loans receivable, net		1,307,000.	7	1,082,000.
Assets	8	Inventories for sale or use		520,000.	8	404,000.
-	9	Prepaid expenses and deferred charges		1,036,000.	9	1,005,000.
	10 a	Land, buildings, and equipment: cost or				
		other basis. Complete Part VI of Schedule D 10a				
	b	Less: accumulated depreciation	174,418,000.		10c	106,379,000.
	11	Investments - publicly traded securities	177,805,000.	11	184,387,000.	
	12	Investments - other securities. See Part IV, line 11	121,311,000.	12	130,802,000.	
	13	Investments - program-related. See Part IV, line 11	0.	13	0.	
	14	Intangible assets	0.	14	0.	
	15	Other assets. See Part IV, line 11		20,286,000.	15	24,457,000.
	16	Total assets. Add lines 1 through 15 (must equal line 3		472,183,000.	16	508,642,000.
	17	Accounts payable and accrued expenses		15,795,000.	17	20,777,000.
	18	Grants payable	1,952,000.	18	1,614,000.	
	19	Deferred revenue		89,525,000.	19	88,380,000.
	20	Tax-exempt bond liabilities	of Coloradula D	0.	20	0.
	21	Escrow or custodial account liability. Complete Part IV		0.	21	0.
Liabilities	22	Loans and other payables to current and former				
ij		trustees, key employees, highest compensated disqualified persons. Complete Part II of Schedule L		0.	22	0.
Ľ	23	Secured mortgages and notes payable to unrelated thin		0.	23	0.
	24	Unsecured notes and loans payable to unrelated third		0.	24	0.
	25	Other liabilities (including federal income tax, payal			27	
		parties, and other liabilities not included on lines 17-2	l l			
		of Schedule D		7,203,000.	25	6,192,000.
	26	Total liabilities. Add lines 17 through 25		114,475,000.	26	116,963,000.
<u> </u>		Organizations that follow SFAS 117 (ASC 958), chec				
Š	0.7	complete lines 27 through 29, and lines 33 and 34.		71,989,000.		67,064,000.
Fund Balances	27	Unrestricted net assets		111,940,000.	27	143,344,000.
Ä	28 29	Temporarily restricted net assets Permanently restricted net assets		173,779,000.	28 29	181,271,000.
Ĕ	29	Organizations that do not follow SFAS 117 (ASC 958), chec		173,773,000.	29	101,271,000.
or F		complete lines 30 through 34.	ck nere			
st s	30	Capital stock or trust principal, or current funds			30	
Net Assets	31	Paid-in or capital surplus, or land, building, or equipme	nt fund		31	
Ā	32	Retained earnings, endowment, accumulated income,	or other funds		32	
Se	33	Total net assets or fund balances		357,708,000.	33	391,679,000.
	34	Total liabilities and net assets/fund balances		472,183,000.	34	508,642,000.

Form **990** (2017)

7E1053 1.000 45812Z 2219 786691 CONNECTICUT COLLEGE

Page **12** Form 990 (2017)

Part	XI Reconciliation of Net Assets							
	Check if Schedule O contains a response or note to any line in this Part XI					X		
1	Total revenue (must equal Part VIII, column (A), line 12)	1		69,9				
2	Total expenses (must equal Part IX, column (A), line 25)	2		58,9				
3	Revenue less expenses. Subtract line 2 from line 1	3		11,0				
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4		357,708,000.				
5	5 Net unrealized gains (losses) on investments							
6	Donated services and use of facilities	6				0.		
7	Investment expenses	7				0.		
8	Prior period adjustments	8				0.		
9	Other changes in net assets or fund balances (explain in Schedule O)	9		7	44,0	000.		
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line							
	33, column (B))	10	3	91,6	79,C	00.		
Part	XII Financial Statements and Reporting							
	Check if Schedule O contains a response or note to any line in this Part XII							
					Yes	No		
1	Accounting method used to prepare the Form 990: Cash X Accrual Other							
	If the organization changed its method of accounting from a prior year or checked "Other," e.	kplain	ı in					
	Schedule O.							
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?			2a		X		
	If "Yes," check a box below to indicate whether the financial statements for the year were com-	piled	or					
	reviewed on a separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
b	Were the organization's financial statements audited by an independent accountant?			2b	X			
	If "Yes," check a box below to indicate whether the financial statements for the year were audit	ed o	n a					
	separate basis, consolidated basis, or both:							
	Separate basis Consolidated basis Both consolidated and separate basis							
С	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for or	versi	ight					
	of the audit, review, or compilation of its financial statements and selection of an independent acc	ounta	ant?	2c	X			
	If the organization changed either its oversight process or selection process during the tax year, e	xplair	n in					
	Schedule O.							
3 a	As a result of a federal award, was the organization required to undergo an audit or audits as set	forth	n in					
	the Single Audit Act and OMB Circular A-133?			3a	X			
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not und		the		7.			
	required audit or audits, explain why in Schedule O and describe any steps taken to undergo such au	dits.		3b	Х			

7E1054 1.000 45812Z 2219 786691 PAGE 14

SCHEDULE A (Form 990 or 990-EZ)

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2017
Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization Employer identification number CONNECTICUT COLLEGE 06-0646587

Pai	rt I	Reason for Public Cha	rity Status (All c	organizations must c	omplet	e this pa	art.) See instructions				
he	orga	anization is not a private fou	ndation because it	is: (For lines 1 through	gh 12, ch	eck only	one box.)				
1		A church, convention of chu	urches, or associa	tion of churches desc	ribed in s	ection 1	70(b)(1)(A)(i).				
2	X	A school described in secti	on 170(b)(1)(A)(ii)	. (Attach Schedule E	(Form 99	90 or 990)-EZ).)				
3		A hospital or a cooperative	hospital service o	rganization described	in sectio	n 170(b)	(1)(A)(iii).				
4		A medical research organiz	zation operated in	conjunction with a hos	spital de	scribed in	n section 170(b)(1)(A)	(iii). Enter the			
		hospital's name, city, and st	tate:								
5		An organization operated to	for the benefit of	a college or universit	y owned	d or ope	rated by a governme	ental unit described in			
		section 170(b)(1)(A)(iv). (C	Complete Part II.)								
6		A federal, state, or local go	vernment or gove	rnmental unit describe	d in sect	ion 170(b)(1)(A)(v).				
7		An organization that norma	zation that normally receives a substantial part of its support from a governmental unit or from the general public								
		described in section 170(b)		•							
8		A community trust describe	ed in section 170(b	o)(1)(A)(vi). (Complete	Part II.)						
9		An agricultural research org	ganization describe	ed in section 170(b)(1)(A)(ix) (operated	I in conjunction with a	land-grant college			
		or university or a non-land-	grant college of ag	griculture (see instruct	ions). Ei	nter the	name, city, and state o	f the college or			
	_	university:									
0		An organization that normally receives: (1) more than 331/3 % of its support from contributions, membership fees, and gross receipts from activities related to its exempt functions - subject to certain exceptions, and (2) no more than 331/3 % of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Complete Part III.)									
1		An organization organized	•		-						
2		An organization organized	•	•			•				
		of one or more publicly su									
		Check the box in lines 12a t	hrough 12d that d	escribes the type of s	upporting	g organiz	zation and complete li	nes 12e, 12f, and 12g.			
а			•	•	•		•				
		the supported organization	. , .	• • • • • • • • • • • • • • • • • • • •		ajority of	the directors or truste	es of the			
		$_{_}$ supporting organization. $oldsymbol{`}$	-								
b			•								
		control or management of		=	the sam	e persor	ns that control or man	age the supported			
		organization(s). You must	-								
С								lly integrated with,			
		its supported organization		•							
d		☐ Type III non-functionally			-						
		that is not functionally into			_		•	an attentiveness			
		requirement (see instruct	•	-				L. Tomas III			
е		Check this box if the orga						і, туре ііі			
f	En	functionally integrated, or ter the number of supported									
		ovide the following information									
9		ame of supported organization	(ii) EIN	(iii) Type of organization	(iv) Is the	organization	(v) Amount of monetary	(vi) Amount of			
	(-,		(, =	(described on lines 1-10	listed in yo	ur governing	support (see	other support (see			
				above (see instructions))	Yes	ment?	instructions)	instructions)			
					103						
A)											
B)											
ر د											
C)											
D)											
ر 											
E)											
ota	ıl										

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2017

Schedule A (Form 990 or 990-EZ) 2017 Page 2

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) Part II (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Section A. Public Support									
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total		
1	Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")	18,201,000.	27,362,000.	10,954,000.	11,310,000.	43,670,000.	111,497,000.		
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.		
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.		
4	Total. Add lines 1 through 3	18,201,000.	27,362,000.	10,954,000.	11,310,000.	43,670,000.	111,497,000.		
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount						28,064,417.		
6	shown on line 11, column (f)								
							83,432,583.		
	tion B. Total Support	() 0040	(1) 0044	() 0045	(1) 0040	() 0047	(0 T + 1		
	ndar year (or fiscal year beginning in)	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total		
7	Amounts from line 4	18,201,000.	27,362,000.	10,954,000.	11,310,000.	43,670,000.	111,497,000.		
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	12,421,000.	6,857,000.	4,481,000.	8,727,000.	2,143,000.	34,629,000.		
9	Net income from unrelated business activities, whether or not the business is regularly carried on	192,000.	119,000.	81,000.			392,000.		
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.) ATCH 1	498,000.	509,000.	499,000.	483,000.	473,000.	2,462,000.		
11	Total support. Add lines 7 through 10						148,980,000.		
12	Gross receipts from related activities, etc. (s	ee instructions) .				12	592,495,000.		
13	First five years. If the Form 990 is forganization, check this box and stop here	<u> </u>							
Sec	tion C. Computation of Public Sup	port Percenta	ge			<u> </u>			
14	Public support percentage for 2017 (lin		-				56.00%		
15	Public support percentage from 2016						64.40%		
16a	331/3% support test - 2017. If the org	-							
	box and stop here. The organization qu								
b	331/3% support test - 2016. If the org								
	this box and stop here. The organization			_					
17a	10%-facts-and-circumstances test - 2								
	10% or more, and if the organization					-	•		
	Part VI how the organization meets t	he "facts-and-c	ircumstances" te	est. The organiz	zation qualifies	as a publicly su	upported		
	organization								
b	10%-facts-and-circumstances test - 2	_							
	15 is 10% or more, and if the orga						-		
	Explain in Part VI how the organization				-	-			
18	supported organization	did not check a	a box on line 13,	16a, 16b, 17a,	, or 17b, check	this box and see	. \square		
	instructions						▶ □		
					_				

7E1220 1.000 45812Z 2219 786691 PAGE 16 Schedule A (Form 990 or 990-EZ) 2017 Page 3

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

	<u> </u>						
Sec	tion A. Public Support				T		
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
1	Gifts, grants, contributions, and membership fees						
	received. (Do not include any "unusual grants.")						
2	Gross receipts from admissions, merchandise						
	sold or services performed, or facilities						
	furnished in any activity that is related to the						
	organization's tax-exempt purpose						
3	Gross receipts from activities that are not an						
	unrelated trade or business under section 513						
4	Tax revenues levied for the						
	organization's benefit and either paid to						
	or expended on its behalf						
5	The value of services or facilities						
	furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7 a	Amounts included on lines 1, 2, and 3						
	received from disqualified persons						
b	Amounts included on lines 2 and 3 received from other than disqualified						
	persons that exceed the greater of \$5,000						
	or 1% of the amount on line 13 for the year						
С	Add lines 7a and 7b						
8	Public support. (Subtract line 7c from						
	line 6.)						
Sec	tion B. Total Support						
Caler	ndar year (or fiscal year beginning in) 🕨	(a) 2013	(b) 2014	(c) 2015	(d) 2016	(e) 2017	(f) Total
9	Amounts from line 6						
10 a	Gross income from interest, dividends,						
	payments received on securities loans, rents, royalties, and income from similar						
	sources						
b	Unrelated business taxable income (less						
	section 511 taxes) from businesses						
	acquired after June 30, 1975						
С	Add lines 10a and 10b						
11	Net income from unrelated business						
	activities not included in line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include gain or						
	loss from the sale of capital assets						
	(Explain in Part VI.)						
13	Total support. (Add lines 9, 10c, 11,						
	and 12.)						
14	First five years. If the Form 990 is for	or the organiza	tion's first, seco	nd, third, fourth	, or fifth tax y	ear as a section	501(c)(3)
	organization, check this box and stop here .						▶ 🔃
Sec	tion C. Computation of Public Supp	ort Percenta	ge				
15	Public support percentage for 2017 (line 8,	column (f) divide	ed by line 13, colur	mn (f))		15	%
16	Public support percentage from 2016 Sche	dule A, Part III, lir	ne 15			16	%
Sec	tion D. Computation of Investment						
17	Investment income percentage for 2017 (lin			13, column (f))		17	%
18	Investment income percentage from 2016					18	%
19 a	331/3% support tests - 2017. If the org					re than 331/3 %, a	and line
	17 is not more than 331/3%, check thi						
b	331/3% support tests - 2016. If the orga		_				
	line 18 is not more than 331/3 %, check						
20	Private foundation. If the organization of		•	•	. ,		

JSA 7E1221 1.000 45812Z 2219

Schedule A (Form 990 or 990-EZ) 2017 Page **4**

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

Section A. All	Supporting	Organizations
----------------	------------	----------------------

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
3a	Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.	3a		
b	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.	3b		
С	Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.	3с		
4a	Was any supported organization not organized in the United States ("foreign supported organization")? If "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.	4a		
b	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
С	Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B)			
	purposes.	4c		
5a	Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes," answer (b) and (c) below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
b	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
С	Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or			
	benefit one or more of the filing organization's supported organizations? If "Yes," provide detail in Part VI.	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).	8		

Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in **Part VI.**

b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in **Part VI.**

c Did a disqualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in **Part VI.**

10 a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.

b Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)

Schedule A (Form 990 or 990-EZ) 2017

9a

9b

9c

10a

10b

Schedule A (Form 990 or 990-EZ) 2017 Page **5**

Par	Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
С	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sect	ion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
•	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in Part VI how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported			
	organization(s) that operated, supervised, or controlled the supporting organization? <i>If "Yes," explain in Part</i>			
	VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sect	ion C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors			
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed			
	the supported organization(s).	1		
Sect	ion D. All Type III Supporting Organizations			
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the		Yes	No
ı	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior			
	tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of			
	the organization's governing documents in effect on the date of notification, to the extent not previously			
	provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.			
· 1		3		
	ion E. Type III Functionally Integrated Supporting Organizations		, ,	
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see ins	structi	ons).	
a	The organization satisfied the Activities Test. Complete line 2 below.			
b	The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>		- <i>(!</i> \	
С	The organization supported a governmental entity. Describe in Part VI how you supported a government entity (see	instruc		
2	Activities Test. Answer (a) and (b) below.		Yes	NO
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined	2-		
	that these activities constituted substantially all of its activities.	2a		
b	, ,			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these	26		
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. <i>Answer (a) and (b) below.</i>			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? <i>Provide details in Part VI.</i>	3a		
L		Já		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? <i>If</i> "Yes," describe in Part VI the role played by the organization in this regard.	3b		
	in the regularity of the second of the engant and regularity			

Schedule A (Form 990 or 990-EZ) 2017

Page 6 Schedule A (Form 990 or 990-EZ) 2017

Part V Type III Non-Functionally Integrated 509(a)(3) Supporting Organ	ization	s	
1 Check here if the organization satisfied the Integral Part Test as a qualifying	trust or	n Nov. 20, 1970 (expla	in in Part VI). See
instructions. All other Type III non-functionally integrated supporting organization	zations r	nust complete Sectio	ns A through E.
Section A - Adjusted Net Income		(A) Prior Year	(B) Current Year
Section A - Adjusted Net Income		(A) FIIOI Teal	(optional)
1 Net short-term capital gain	1		
2 Recoveries of prior-year distributions	2		
3 Other gross income (see instructions)	3		
4 Add lines 1 through 3.	4		
5 Depreciation and depletion	5		
6 Portion of operating expenses paid or incurred for production or			
collection of gross income or for management, conservation, or			
maintenance of property held for production of income (see instructions)	6		
7 Other expenses (see instructions)	7		
8 Adjusted Net Income (subtract lines 5, 6, and 7 from line 4).	8		
Ocation D. Minimum Accet Amount		(A) Delan Marin	(B) Current Year
Section B - Minimum Asset Amount		(A) Prior Year	(optional)
1 Aggregate fair market value of all non-exempt-use assets (see			
instructions for short tax year or assets held for part of year):			
a Average monthly value of securities	1a		
b Average monthly cash balances	1b		
c Fair market value of other non-exempt-use assets	1c		
d Total (add lines 1a, 1b, and 1c)	1d		
e Discount claimed for blockage or other			
factors (explain in detail in Part VI):			
2 Acquisition indebtedness applicable to non-exempt-use assets	2		
3 Subtract line 2 from line 1d.	3		
4 Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
see instructions).	4		
5 Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6 Multiply line 5 by .035.	6		
7 Recoveries of prior-year distributions	7		
8 Minimum Asset Amount (add line 7 to line 6)	8		
Section C - Distributable Amount			Current Year
1 Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2 Enter 85% of line 1.	2		
3 Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4 Enter greater of line 2 or line 3.	4		
5 Income tax imposed in prior year	5		
6 Distributable Amount. Subtract line 5 from line 4, unless subject to			
emergency temporary reduction (see instructions).	6		
7 Check here if the current year is the organization's first as a non-functionally	y integra	ated Type III supporting	g organization (see

Schedule A (Form 990 or 990-EZ) 2017

instructions).

7E1231 2.000 45812Z 2219 786691 PAGE 20 Schedule A (Form 990 or 990-EZ) 2017 Page 7 Type III Non-Functionally Integrated 509(a)(3) Supporting Organizations (continued)

Sect	on D - Distributions	Current Year		
1	Amounts paid to supported organizations to accomplish ex			
2	Amounts paid to perform activity that directly furthers exer	ed		
	organizations, in excess of income from activity			
3	Administrative expenses paid to accomplish exempt purpo	zations		
4	Amounts paid to acquire exempt-use assets			
5	Qualified set-aside amounts (prior IRS approval required)			
6	Other distributions (describe in Part VI). See instructions.			
7	Total annual distributions. Add lines 1 through 6.			
8	Distributions to attentive supported organizations to which	the organization is resp	onsive	
	(provide details in Part VI). See instructions.			
9	Distributable amount for 2017 from Section C, line 6			
10	Line 8 amount divided by Line 9 amount			
;	Section E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2017	(iii) Distributable Amount for 2017
1	Distributable amount for 2017 from Section C, line 6			
2	Underdistributions, if any, for years prior to 2017			
	(reasonable cause required-explain in Part VI). See			
	instructions.			
3	Excess distributions carryover, if any, to 2017			
а				
b	From 2013			
С	From 2014			
d	From 2015			
е	From 2016			
f	Total of lines 3a through e			
g	Applied to underdistributions of prior years			
h	Applied to 2017 distributable amount			
i	Carryover from 2012 not applied (see instructions)			
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.			
4	Distributions for 2017 from			
	Section D, line 7: \$			
а	Applied to underdistributions of prior years			
b	Applied to 2017 distributable amount			
С	Remainder. Subtract lines 4a and 4b from 4.			
5	Remaining underdistributions for years prior to 2017, if			
	any. Subtract lines 3g and 4a from line 2. For result			
	greater than zero, explain in Part VI . See instructions.			
6	Remaining underdistributions for 2017. Subtract lines 3h			
	and 4b from line 1. For result greater than zero, explain in			
	Part VI. See instructions.			
7	Excess distributions carryover to 2018. Add lines 3j			

Schedule A (Form 990 or 990-EZ) 2017

and 4c.

Breakdown of line 7: Excess from 2013 Excess from 2014 c Excess from 2015 d Excess from 2016 Excess from 2017

7E1232 1.000 45812Z 2219 786691 PAGE 21 Schedule A (Form 990 or 990-EZ) 2017 Page **8**

Part VI Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

					ATTACHMENT 1	
SCHEDULE A, PART II -	OTHER INCOME	1				
DESCRIPTION	2013	2014	2015	2016	2017	TOTAL
SNACK SHOP REVENUE	116,000.	110,000.	404,000.	399,000.	394,000.	1,423,000.
ALL OTHER REVENUE	382,000.	399,000.	95,000.	84,000.	79,000.	1,039,000.
TOTALS	498,000.	509,000.	499,000.	483,000.	473,000.	2,462,000.

Schedule A (Form 990 or 990-EZ) 2017

PAGE 22

45812Z 2219 786691

Schedule B

(Form 990, 990-EZ, or 990-PF)

Department of the Treasury
Internal Revenue Service

Schedule of Contributors

► Attach to Form 990, Form 990-EZ, or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information. OMB No. 1545-0047

2017

Name of the organization		Employer identification number				
CONNECTICUT COLLEGE		06-0646587				
Organization type (check one):						
Filers of:	Section:					
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization					
	4947(a)(1) nonexempt charitable trust not treated as a private for	ındation				
	527 political organization					
Form 990-PF	501(c)(3) exempt private foundation					
	4947(a)(1) nonexempt charitable trust treated as a private founda	tion				
	501(c)(3) taxable private foundation					
	vered by the General Rule or a Special Rule . (8), or (10) organization can check boxes for both the General Rule and a second content of the second c	Special Rule. See				
For an organization fil	ling Form 990, 990-EZ, or 990-PF that received, during the year, contribution property) from any one contributor. Complete Parts I and II. See instruction intributions.	_				
Special Rules						
regulations under sec 13, 16a, or 16b, and t	escribed in section 501(c)(3) filing Form 990 or 990-EZ that met the 33 1 tions 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990 that received from any one contributor, during the year, total contributions the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. C	or 990-EZ), Part II, line s of the greater of (1)				
contributor, during the	escribed in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that release year, total contributions of more than \$1,000 <i>exclusively</i> for religious, chall purposes, or for the prevention of cruelty to children or animals. Comple	naritable, scientific,				
For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions totaling \$5,000 or more during the year						
990-EZ, or 990-PF), but it must	n't covered by the General Rule and/or the Special Rules doesn't file Scho answer "No" on Part IV, line 2, of its Form 990; or check the box on line l certify that it doesn't meet the filing requirements of Schedule B (Form 990	H of its Form 990-EZ or on its				

For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

Name of organization CONNECTICUT COLLEGE

Employer identification number 06-0646587

Part I	Contributors (see instructions). Use duplicate copies	s of Part I if additional space is ne	eded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1_		\$\$ 10,061,700.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$\$ 3,126,872.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
5		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
6_		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)

45812Z 2219

Name of organization CONNECTICUT COLLEGE

Employer identification number 06-0646587

Part I	Contributors (see instructions). Use duplicate copie	es of Part I if additional space is no	eeded.
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
7		\$\$	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
8		\$\$.	Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
			Person Payroll Noncash (Complete Part II for noncash contributions.)

45812Z 2219

Name of organization CONNECTICUT COLLEGE

Employer identification number 06-0646587

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
1	STOCK		
		\$	03/19/2018
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
4	STOCK		
		\$\$	11/22/2017
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		_	
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		\$	

45812Z 2219 786691

Name of or	ganization CONNECTICUT COLLEGE		Employer identification number
Part III		the year from any one contributions completing Part III, enter the eyear. (Enter this information one	tor. Complete columns (a) through (e) and total of exclusively religious, charitable, etc.
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, an	(e) Transfer of gift	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, an	(e) Transfer of gift	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, an	(e) Transfer of gift	elationship of transferor to transferee
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held
	Transferee's name, address, an	(e) Transfer of gift	elationship of transferor to transferee

JSA 7E1255 1.000 Schedule B (Form 990, 990-EZ, or 990-PF) (2017)

45812Z 2219 786691 PAGE 27

SCHEDULE C (Form 990 or 990-EZ)

Political Campaign and Lobbying Activities

For Organizations Exempt From Income Tax Under section 501(c) and section 527

OMB No. 1545-0047 **Open to Public**

Inspection

Department of the Treasury Internal Revenue Service

► Complete if the organization is described below. ► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for instructions and the latest information.

If the organization answered "Yes," on Form 990, Part IV, line 3, or Form 990-EZ, Part V, line 46 (Political Campaign Activities), then

• Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C. Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.

• Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," on Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.

()(-) 3	((// -	'	1
, , , , ,	that have NOT filed Form 5768 (elect	,		
If the organization answered "Yes," Tax) (see separate instructions), ther	on Form 990, Part IV, line 5 (Proxy	/ Tax) (see separate	instructions) or Form 990-I	EZ, Part V, line 35c (Proxy
• Section 501(c)(4), (5), or (6) org.				
Name of organization	aa		Employer ide	ntification number
CONNECTICUT COLLEGE			06-064	
	organization is exempt under	section 501(c) or		
•	organization's direct and indirect	. , ,		
definition of "political campa	_	political campaign t	donvinos in rantiv. (See ii	isti dottoris foi
	xpenditures (see instructions)		▶ \$	
	campaign activities (see instruction			
	organization is exempt under			
	cise tax incurred by the organization			
2 Enter the amount of any exc	cise tax incurred by organization n	nanagers under sec	tion 4955 ► \$	
	a section 4955 tax, did it file Form			
b If "Yes," describe in Part IV.				
Part I-C Complete if the c	organization is exempt under	section 501(c), e	except section 501(c)(3	3).
· · · · · · · · · · · · · · · · · · ·	expended by the filing organization	. , , .		,
	ng organization's funds contribute			
	es			
	enditures. Add lines 1 and 2. E			
	e Form 1120-POL for this year?			
5 Enter the names, addresses	and employer identification num	ber (EIN) of all sect	ion 527 political organiz	ations to which the filing
	s. For each organization listed, e			
	tributions received that were pror nd or a political action committee			
	T .	1		
(a) Name	(b) Address	(c) EIN	(d) Amount paid from filing organization's	(e) Amount of political contributions received and
			funds. If none, enter -0	promptly and directly
			·	delivered to a separate
				political organization. If
				none, enter -0
(1)				
(2)				
(3)		_		
(4)		-		
(5)		-		
(0)				
(6)	1	1		I

For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule C (Form 990 or 990-EZ) 2017

45812Z 2219 786691 PAGE 28

301	ledule C (FUIII 990 01 990-EZ) 2017	COLVILLE	TCOT CO			00 0	0010307	raye 🚣
P	art II-A Complete if the org section 501(h)).	janizatio	n is exen	npt under section	on 501(c)(3) and	filed Form 5768 (ele	ection under	
A			•	affiliated group (ar excess lobbying exp		ach affiliated group men	nber's name,	
В	Check ▶ if the filing organiz	zation che	cked box A	and "limited conti	rol" provisions app	oly.		
			ing Expend			(a) Filing	(b) Affilia	ted
	(The term "expendit				-	organization's totals	group tot	als
	a Total lobbying expenditures to in							
	b Total lobbying expenditures to in		_		· -·			
	Total lobbying expenditures (ad				H			
	d Other exempt purpose expendit							
	Total exempt purpose expenditu	•		•				
1	Lobbying nontaxable amount.	Enter the	amount t	rom the following	table in both			
	columns.) or (b) io.	The lebbyin	a nentovehle emeun	t io.			
	If the amount on line 1e, column (a			amount on line 1e.	i is:			
	Over \$500,000 but not over \$1,000			us 15% of the exces	s over \$500 000			
	Over \$1,000,000 but not over \$1,50			us 10% of the exces				
	Over \$1,500,000 but not over \$17,000,000 but n			us 5% of the excess				
	Over \$17,000,000		\$1,000,000.					
_	g Grassroots nontaxable amount							
	h Subtract line 1g from line 1a. If							
i	Subtract line 1f from line 1c. If z							
j	i If there is an amount other th					tion file Form 4720		
	reporting section 4911 tax for tl	his year? .					Yes	No
		4	-Year Aver	aging Period Und	er section 501(h)			
	(Some organizations that				-		nns below.	
		See t	he separat	e instructions for	lines 2a through	2f.)		
_		Lobby	ing Exper	nditures During 4-	/ear Averaging Pe	riod		
	Calendar year (or fiscal year beginning in)	(a) 2	2014	(b) 2015	(c) 2016	(d) 2017	(e) Tota	al
28	a Lobbying nontaxable amount							
_	b Lobbying ceiling amount (150% of line 2a, column (e))							
_	Total lobbying expenditures							
_	d Grassroots nontaxable amount							
_	Grassroots ceiling amount (150% of line 2d, column (e))							
f	Grassroots lobbying expenditures							

Schedule C (Form 990 or 990-EZ) 2017

JSA

7E1265 1.000 45812Z 2219 786691 PAGE 29

	t II-B Complete if the organization is exempt under section 501(c)(3) and has NO	T file	d For	 m 5768		Page 3
	(election under section 501(h)).	(a			(b)	
	each "Yes," response on lines 1a through 1i below, provide in Part IV a detailed cription of the lobbying activity.	Yes	No		Amount	
1	During the year, did the filing organization attempt to influence foreign, national, state or local					
•	legislation, including any attempt to influence public opinion on a legislative matter or					
	referendum, through the use of:					
а	Volunteers?		X			
b	Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?.		X			
С	Media advertisements?		X			
d	Mailings to members, legislators, or the public?		X			
e	Publications, or published or broadcast statements?		X			
f	Grants to other organizations for lobbying purposes?		X			
g	Direct contact with legislators, their staffs, government officials, or a legislative body? Rallies, demonstrations, seminars, conventions, speeches, lectures, or any similar means?		Х			
h i	Other activities?	X				
j	Total. Add lines 1c through 1i					
z 2a	Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?					
b	If "Yes," enter the amount of any tax incurred under section 4912					
С	If "Yes," enter the amount of any tax incurred by organization managers under section 4912					
d	If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?					
Pa	t III-A Complete if the organization is exempt under section 501(c)(4), section 501	(c)(5)	, or s	ection		
	501(c)(6).				1	
				г	Yes	No
1	Were substantially all (90% or more) dues received nondeductible by members?				1	
2	Did the organization make only in-house lobbying expenditures of \$2,000 or less?				3	
3 Par	Did the organization agree to carry over lobbying and political campaign activity expenditures from till-B Complete if the organization is exempt under section 501(c)(4), section 501				3	
Га	501(c)(6) and if either (a) BOTH Part III-A, lines 1 and 2, are answered "No,"				line 3 is	
	answered "Yes."	٠.٠ ر.	J, . u		0, 10	•
1	Dues, assessments and similar amounts from members			1		
2	Section 162(e) nondeductible lobbying and political expenditures (do not include amou		- 1			
-	political expenses for which the section 527(f) tax was paid).		·			
а	Current year			2a		
b	Carryover from last year			2b		
С	Total			2c		
3	Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) due	es		3		
4	If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion	of th	ne			
	excess does the organization agree to carryover to the reasonable estimate of nondeductible le	obbyir	ıg			
_	and political expenditure next year?			4		
5	Taxable amount of lobbying and political expenditures (see instructions)			5		
	Supplemental Information ride the descriptions required for Part I-A, line 1; Part I-B, line 4; Part I-C, line 5; Part II-A (affiliate	d arou	ın liet). Part II	Λ lines	1 and
	ee instructions); and Part II-B, line 1. Also, complete this part for any additional information.	u grot	ip list	, rait ii	-A, IIIIes	i aliu
PAF	T II-B, LINE 1, LOBBYING ACTIVITIES:					
THE	COLLEGE MAKES PAYMENTS TO VARIOUS ORGANIZATIONS, SOME PORTION OF					
WHI	CH MAY BE USED IN CONNECTION WITH ISSUES THAT IMPACT HIGHER EDUCA!	rion				

Schedule C (Form 990 or 990-EZ) 2017

PAGE 30

Page 4

Schedule C (Form 990 or 990-EZ) 2017

Part IV **Supplemental Information** (continued)

Schedule C (Form 990 or 990-EZ) 2017

JSA

7E1500 1.000 45812Z 2219 786691 PAGE 31

SCHEDULE D (Form 990)

Supplemental Financial Statements ▶ Complete if the organization answered "Yes" on Form 990,

Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service Name of the organization Employer identification number

CON	NECTICUT COLLEGE		06-0646587				
Pa	rt I Organizations Maintaining Donor Adv						
	Complete if the organization answered	"Yes" on Form 990, Part IV, line 6	5.				
		(a) Donor advised funds	(b) Funds and other accounts				
1	Total number at end of year						
2	Aggregate value of contributions to (during year)						
3	Aggregate value of grants from (during year)						
4	Aggregate value at end of year						
5	Did the organization inform all donors and donor	advisors in writing that the assets	held in donor advised				
	funds are the organization's property, subject to the	e organization's exclusive legal contro	ol? Yes No				
6	Did the organization inform all grantees, donors,	and donor advisors in writing that gr	ant funds can be used				
	only for charitable purposes and not for the bene	fit of the donor or donor advisor, or	for any other purpose				
	conferring impermissible private benefit?		Yes No				
Pa	rt Conservation Easements.		_				
	Complete if the organization answered		7				
1	Purpose(s) of conservation easements held by the						
	Preservation of land for public use (e.g., red	· I I	ation of a historically important land area				
	Protection of natural habitat	Preserva	ation of a certified historic structure				
_	Preservation of open space						
2	Complete lines 2a through 2d if the organization h	eld a qualified conservation contribut					
	easement on the last day of the tax year.		Held at the End of the Tax Year				
a	Total number of conservation easements						
b	Total acreage restricted by conservation easement						
С.	Number of conservation easements on a certified	` ,					
d	Number of conservation easements included in (
•	historic structure listed in the National Register						
3	Number of conservation easements modified, traited vectors	isterred, released, extinguished, or to	erminated by the organization during the				
4	tax year ▶ Number of states where property subject to conse	arvation easement is located					
 5	Does the organization have a written policy re		enection handling of				
J			-				
6	violations, and enforcement of the conservation easements it holds?						
•	b	or violations, and official	g contentation cacements during the year				
7	Amount of expenses incurred in monitoring, inspec	ting, handling of violations, and enforce	ing conservation easements during the year				
	▶ \$,	3 ,				
8	Does each conservation easement reported on line	2(d) above satisfy the requirements of	section 170(h)(4)(B)(i)				
	and section 170(h)(4)(B)(ii)?		Yes No				
9	In Part XIII, describe how the organization reports		ie and expense statement, and				
	balance sheet, and include, if applicable, the text	of the footnote to the organization's fi	nancial statements that describes the				
	organization's accounting for conservation easeme						
Pa	rt III Organizations Maintaining Collections						
	Complete if the organization answered						
1a	If the organization elected, as permitted under S works of art, historical treasures, or other simil public service, provide, in Part XIII, the text of the f	FAS 116 (ASC 958), not to report in	n its revenue statement and balance sheet				
	public service, provide, in Part XIII, the text of the f	ootnote to its financial statements that	it describes these items.				
b	If the organization elected, as permitted under						
	works of art, historical treasures, or other simil public service, provide the following amounts relat	ar assets held for public exhibition, ing to these items:	education, or research in furtherance of				
	(i) Revenue included on Form 990, Part VIII, line						
	(ii) Assets included in Form 990, Part X						
2	If the organization received or held works of a						
	following amounts required to be reported under S	SFAS 116 (ASC 958) relating to these	items:				
a	Revenue included on Form 990, Part VIII, line 1						
b	Assets included in Form 990, Part X		▶ \$				

Schedule D (Form 990) 2017

Schedule D (Form 990) 2017 Page **2**

Par	t Organizations Maintain	ing Colle	ctions of	Art, His	torical T	reasur	es, c	r Oth	ner Simila	r Asse	ts (co	ntinu	ed)
3	Using the organization's acquisition, accession, and other records, check any of the following that are a significant use of its												
	collection items (check all that ap	ply):			_								
а	X Public exhibition			d _	Loan	or excha	ange p	orogran	ns				
b	X Scholarly research			e	Other								
С	X Preservation for future generations												
4	Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part												
	XIII.												
5	During the year, did the organization										— 1		٦
	assets to be sold to raise funds rather than to be maintained as part of the organization's collection? Yes X No												No
Par	Escrow and Custodial Arrangements. Complete if the organization answered "Yes" on Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.												
1a	Is the organization an agent, trust	ee, custo	dian or othe	er intermed	diary for c	ontribut	tions c	or other	r assets not	<u> </u>			
	included on Form 990, Part X?									[Yes		No
b	If "Yes," explain the arrangement in Part XIII and complete the following table:												
									Aı	mount			
С	Beginning balance						1c						
d	Additions during the year						1d						
е	Distributions during the year						1e						
f	Ending balance						1f				1		1
	Did the organization include an ar		-	-	-					, _	Yes	_	No
	If "Yes," explain the arrangement	ın Part XII	II. Check h	ere if the e	xplanation	has be	en pro	ovided	on Part XIII				
Par	Endowment Funds.	tion ancy	vored "Ve	e" on Eorn	n 000 D	art IV/ li	ina 11	n					
	Complete if the organization answered "Yes" on Form 990, Part IV, line 10. (a) Current year (b) Prior year (c) Two years back (d) Three years back (e) Four years back												
			37,000.	265,01					(e) Four years back 228,080,000.				
1a	Beginning of year balance		37,000.		9,000.	6,613,000.							
b	Contributions	0,7	37,000.	3,17	9,000.	0,013,000.		7,072	75,000. 9,3		310	,000.	
С	Net investment earnings, gains,	21 8	03,000.	34 45	5,000.	-6,297,000.		5 091	91,000. 39		443	,000.	
	and losses		17,000.		9,000.	6,080,000.					,190,000.		
	Grants or scholarships			0,0.	-,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,	0,000,000.			3,03,	3,037,000.		- 37130700	
е	Other expenditures for facilities	6.7	97,000.	5,73	1,000.	3,840,000.		000.	745,000.		3,417,00		,000.
	and programs		- , ,	-,	_,	- ,	,		. 13 / 333 1		3,11,700		
f	Administrative expenses End of year balance	305,6	63,000.	290,53	7,000.	265,0	265,013,000.		274,617	274,617,000.		268,232,000	
g 2	Provide the estimated percentage									,			
	Board designated or quasi-endow	ment ▶	18.0000) %	e (iiile 19,	Column	i (a)) i	iciu as	•				
b	Permanent endowment 51.	0000 %		_									
	Temporarily restricted endowmen		.0000 %										
	The percentages on lines 2a, 2b,	and 2c sh	ould equal	100%.									
3a	Are there endowment funds not in	the poss	ession of tl	he organiza	ation that	are held	d and	admir	istered for	the			
	organization by:											Yes	No
	(i) unrelated organizations										3a(i)	Х	
	(ii) related organizations										3a(ii)	Х	
b	If "Yes" on line 3a(ii), are the rela	ted organi	zations liste	ed as requir	ed on Sch	edule R	?				3b	Х	
4	Describe in Part XIII the intended		ne organiza	ition's endo	wment fu	nds.							
Par	t VI Land, Buildings, and Equal Complete if the organization	u ipment. ation ansi	wered "Ve	e" on For	m 990 F	Part IV	line 1	1a S	ee Form (aan Par	t X lin	<u>1</u> 0 م	
	Description of property	auon ans	(a) Cost or	other basis	(b) Cost	or other ba other)		(c) Acc	cumulated eciation	(d) Book value			
1a	Land		(IIIVES	()	 	080,00	00.	черп	COIGUOIT	1,080		80,0	000.
b	Buildings					255,00		11,3	97,000.		87,8		
	Leasehold improvements				1					3.70307000.			
d	Equipment				55,7	719,00	0.	50,7	10,000.		5,0	09,0	000.
е	Other					743,00			11,000.				
Tota	I. Add lines 1a through 1e. (Colum	n (d) mus	t equal For	n 990. Pan					•		106,3		

45812Z 2219 786691 PAGE 33

3

Schedule D (F	-orm 990) 2017	Page •
Part VII	Investments - Other Securities.	

Complete if the organization answered	l "Yes" on Form 990	, Part IV, line 11b. See Form 990, Part X, line 12.
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A) PRIVATE EQUITY	11,471,000.	FMV
(B) VENTURE CAPITAL	17,998,000.	FMV
(C) HEDGE FUNDS	62,000,000.	FMV
(D) INFLATION HEDGING	29,413,000.	FMV
(E) DISTRESSED DEBT	6,005,000.	FMV
(F) SPLIT INTEREST AGREEMENT	3,915,000.	FMV
(G)		
(H)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 12.) ▶	130,802,000.	

Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Column (b) must equal Form 990, Part X, col. (B) line 13.) ▶		

Other Assets. Part IX

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 15.)	

Other Liabilities. Part X

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

 (a) Description of liability 	(b) Book value
(1) Federal income taxes	
(2)OBLIGATIONS- CAPITAL LEASE	825,000.
(3)LIABILITIES UNDER SPLIT	
(4) INTEREST AGREEMENTS	4,444,000.
(5) ADVANCES FROM US GOVERNMENT	
(6) FOR STUDENT LOANS	923,000.
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990, Part X, col. (B) line 25.) ▶	6,192,000.

^{2.} Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII

Schedule D (Form 990) 2017

JSA 7E1270 1.000

CONNECTICUT COLLEGE

Page 4 Schedule D (Form 990) 2017

Part	Reconciliation of Revenue per Audited Financial Statements With Revenue per Retur Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	n.	
1	Total revenue, gains, and other support per audited financial statements	1	151,452,000.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a	Net unrealized gains (losses) on investments	1	
b	Donated Services and use of lacinities 1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.1.	1	
С	Transfer of prior year grants	1	
d	Other (Describe in Fart Alli.)	-	22,957,000.
е	Add lines 2a through 2d	2e	128,495,000.
3	Subtract line 2e from line 1	3	120,495,000.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
а	Investment expenses not included on Form 990, Part VIII, line 7b 4a 3,348,000.	-	
b	Other (Describe in Part XIII.)	-	41 405 000
С	Add lines 4a and 4b	4c	41,425,000.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)	5	169,920,000.
Part	Reconciliation of Expenses per Audited Financial Statements With Expenses per Retu Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.	ırn.	
1	Total expenses and losses per audited financial statements	1	117,481,000.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:		
а	Donated services and use of facilities		
b	Prior year adjustments		
С	Other losses		
d	Other (Describe in Part XIII.)	1	
e	Add lines 2a through 2d	2e	275,000.
3	Subtract line 2e from line 1	3	117,206,000.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:		
	Investment expenses not included on Form 990, Part VIII, line 7b 4a 3,348,000.		
a	investment expenses not included on Form 330, Fait Vin, line 75	1	
b	Other (Describe in Lat Ain.)	4c	41,700,000.
С 5	Add lines 4a and 4b	5	158,906,000.
	XIII Supplemental Information.		20077007000
	e the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part IV, lines 1b and 2b and 2b; Part IV, lines 1b and 2b and 2b; Part IV, lines 1b and 2b and	art V I	ine 4· Part X line
	Extra descriptions required for Fait II, lines 3, 5, and 3, Fait III, lines 1d and 4, Fait IV, lines 1b and 2b, Fait III, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional inform		
	PAGE 5		
- 255	PAGE 3		
_			

Schedule D (Form 990) 2017 JSA

Part XIII Supplemental Information (continued)

PART III, LINE 1A:

SFAS116 (ASC958) FOOTNOTE

LIBRARY AND ART COLLECTIONS ARE NOT RECOGNIZED IN ASSETS ON THE BALANCE SHEET. PURCHASES OF SUCH COLLECTIONS ARE RECORDED AS DECREASES IN NET ASSETS IN THE PERIOD IN WHICH THE ITEMS ARE ACQUIRED. CONTRIBUTED COLLECTION ITEMS ARE NOT REFLECTED IN THE FINANCIAL STATEMENTS. PROCEEDS FROM THE SALE OF COLLECTION ITEMS OR INSURANCE RECOVERIES ARE REFLECTED AS INCREASES IN THE APPROPRIATE NET ASSET CLASS.

PART III, LINE 4:

ORGANIZATION'S COLLECTIONS

THE CHARLES E. SHAIN LIBRARY HOLDS APPROXIMATELY 300 PIECES OF ART, AS WELL AS 25,000 RARE BOOKS AND 1,300 LINEAR FEET OF MANUSCRIPTS,

PHOTOGRAPHS AND OTHER ARCHIVAL MATERIAL. MOST OF THE ART COLLECTIONS

CONSIST OF 20TH CENTURY CHINESE PAINTINGS AND JAPANESE PRINTS. THERE IS ALSO A SMALL NUMBER OF CONTEMPORARY OIL PAINTINGS ON CANVAS BY COLLEGE FACULTY, AND THREE BY THE FRENCH ARTIST LEON BRUNET. BOOKS AND ARCHIVAL MATERIALS ARE ROUTINELY USED IN CLASSROOM INSTRUCTION AS WELL AS FOR STUDENT PROJECTS. ARTWORK IS USED FOR OCCASIONAL CLASSROOM INSTRUCTION AND IS ROTATED THROUGH THE EXHIBIT SPACE IN THE CHARLES CHU ASIAN ART READING ROOM.

THE CONNECTICUT COLLEGE ARBORETUM IS 750 ACRES OWNED BY CONNECTICUT

COLLEGE AND OPERATED FOR THE BENEFIT OF THE COLLEGE AND THE COMMUNITY.

THE ARBORETUM FUNCTIONS IN SUPPORT OF THE COLLEGE'S MISSION BY HELPING TO

PREPARE MEN AND WOMEN FOR A LIFETIME OF LEARNING ABOUT AND INTERACTING

WITH THE NATURAL WORLD. THIS IS ACCOMPLISHED BY PROVIDING AN OUTDOOR

Schedule D (Form 990) 2017

JSA 7E1226 1.000

Part XIII Supplemental Information (continued)

LABORATORY FOR USE BY FACULTY AND STUDENTS TO SUPPORT AND CONDUCT
RESEARCH IN A BROAD RANGE OF SUBJECTS, INCLUDING ECOLOGY, FIELD BIOLOGY,
CONSERVATION AND NATURAL HISTORY. THE ARBORETUM PROVIDES STEWARDSHIP OF
COLLEGE LANDS BY PROTECTING, SUSTAINING AND ENHANCING BIOLOGICAL
DIVERSITY OF LARGE TRACTS OF OPEN SPACE, AND PROVIDES LEADERSHIP
STATEWIDE AND BEYOND IN CONSERVATION MATTERS. PART OF THE ARBORETUM'S
MISSION IS TO MAINTAIN, DEVELOP AND INTERPRET WELL-DOCUMENTED PLANT
COLLECTIONS FOR TEACHING, RESEARCH, PUBLIC EDUCATION AND ENJOYMENT, AND
TO PROVIDE A PLACE WHERE PEOPLE FROM THE COLLEGE AND THE COMMUNITY MAY
ENJOY PASSIVE RECREATION AND WHERE THEY MAY COME TO LEARN, REFLECT, AND
RENEW THEMSELVES THROUGHOUT THE NATURAL WORLD. THE COLLEGE MAINTAINS
VARIOUS SCULPTURES ON CAMPUS FOR THE ENJOYMENT OF THE COLLEGE AND LOCAL
COMMUNITIES.

PART V, LINE 4:

ENDOWMENT FUNDS

THE COLLEGE'S POOLED ENDOWMENT CONSISTS OF APPROXIMATELY 650 INDIVIDUAL FUNDS ESTABLISHED TO SUPPORT IN PERPETUITY A VARIETY OF PURPOSES INCLUDING INSTRUCTION, FINANCIAL AID, ACADEMIC SUPPORT, STUDENT SERVICES, AND GENERAL INSTITUTIONAL EXPENSES.

PART X, LINE 2:

FIN 48 (ASC 740) FOOTNOTE

THE COLLEGE GENERALLY DOES NOT PROVIDE FOR INCOME TAXES SINCE IT IS A

TAX-EXEMPT ORGANIZATION UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE

CODE. ACCOUNTING STANDARDS CODIFICATION (ASC) 740, INCOME TAXES, PERMITS

AN ENTITY TO RECOGNIZE THE BENEFIT AND REQUIRES ACCRUAL OF AN UNCERTAIN

Schedule D (Form 990) 2017

JSA 7E1226 1.000

Part XIII Supplemental Information (continued)

TAX POSITION ONLY WHEN THE POSITION IS "MORE LIKELY THAN NOT" TO BE SUSTAINED IN THE EVENT OF EXAMINATION BY TAX AUTHORITIES. IN EVALUATING WHETHER A TAX POSITION HAS MET THE RECOGNITION THRESHOLD, THE COLLEGE MUST PRESUME THAT THE POSITION WILL BE EXAMINED BY THE APPROPRIATE TAX AUTHORITY THAT HAS FULL KNOWLEDGE OF ALL RELEVANT INFORMATION. ASC 740 ALSO PROVIDES GUIDANCE ON THE RECOGNITION, MEASUREMENT, AND CLASSIFICATION OF INCOME TAX UNCERTAINTIES, ALONG WITH ANY RELATED INTEREST OR PENALTIES. TAX POSITIONS DEEMED TO MEET THE "MORE LIKELY THAN NOT" THRESHOLD ARE RECORDED AS A TAX EXPENSE IN THE CURRENT YEAR. THE COLLEGE HAS ANALYZED ALL OPEN TAX YEARS, AS DEFINED BY THE STATUTES AND LIMITATIONS, FOR ALL MAJOR JURISDICTIONS. OPEN TAX YEARS ARE THOSE THAT ARE OPEN FOR EXAM BY TAXING AUTHORITIES. MAJOR JURISDICTIONS FOR THE COLLEGE INCLUDE FEDERAL AND THE STATE OF CONNECTICUT. AS OF JUNE 30, 2018, OPEN FEDERAL AND CONNECTICUT TAX YEARS FOR THE COLLEGE INCLUDE THE TAX YEARS ENDED JUNE 30, 2015 THROUGH JUNE 30, 2017. THE COLLEGE HAS NO EXAMINATIONS IN PROGRESS. THE COLLEGE BELIEVES IT HAS NO SIGNIFICANT UNCERTAIN TAX POSITIONS.

PART XI, LINE 2D - OTHER ADJUSTMENTS:

CHANGE IN VALUE OF SPLIT INTEREST AGREEMENTS \$744,000.

PART XI, LINE 4B - OTHER ADJUSTMENTS:

TUITION DISCOUNT \$ 38,606,000.

RENT EXPENSE \$(275,000).

POSTRETIREMENT RELATED CHANGES OTHER THAN

NET PERIODIC BENEFIT COST \$(254,000).

Schedule D (Form 990) 2017

JSA 7E1226 1.000

 Schedule D (Form 990) 2017
 CONNECTICUT COLLEGE
 06-0646587
 Page 5

Part XIII Supplemental Information (continued)

TOTAL TO SCHEDULE D, PART XI, LINE 4B \$38,077,000.

PART XII, LINE 2D - OTHER ADJUSTMENTS:

RENT EXPENSE \$275,000.

PART XII, LINE 4B - OTHER ADJUSTMENTS:

TUITION DISCOUNT \$ 38,606,000.

POSTRETIREMENT RELATED CHANGES OTHER THAN

NET PERIODIC BENEFIT COST \$(254,000).

TOTAL TO SCHEDULE D, PART XII, LINE 4B \$38,352,000.

Schedule D (Form 990) 2017

JSA 7E1226 1.000

SCHEDULE E (Form 990 or 990-EZ)

▶ Complete if the organization answered "Yes" on Form 990, Part IV, line 13, or Form 990-EZ, Part VI, line 48.

► Attach to Form 990 or Form 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.

OMB No. 1545-0047

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization CONNECTICUT COLLEGE Employer identification number 06-0646587

Par	tl			
			YES	NO
1	Does the organization have a racially nondiscriminatory policy toward students by statement in its charter,		37	
•	bylaws, other governing instrument, or in a resolution of its governing body?	1	X	
2	Does the organization include a statement of its racially nondiscriminatory policy toward students in all its			
	brochures, catalogues, and other written communications with the public dealing with student admissions,	_	Х	
2	programs, and scholarships? Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media	2	Λ	
3				
	during the period of solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the policy known to all parts of the general community it serves? If "Yes," please			
	describe. If "No," please explain. If you need more space, use Part II	3	Х	
	describe. If No, please explain. If you need inote space, use Part II			
	SEE SUPPLEMENTAL PAGE			
4	Does the organization maintain the following?			
а	Records indicating the racial composition of the student body, faculty, and administrative staff?	4a	Х	
b	Records documenting that scholarships and other financial assistance are awarded on a racially			
	nondiscriminatory basis?	4b	Х	
С	Copies of all catalogues, brochures, announcements, and other written communications to the public dealing			
	with student admissions, programs, and scholarships?	4c	X	
d	Copies of all material used by the organization or on its behalf to solicit contributions?	4d	Х	
	If you answered "No" to any of the above, please explain. If you need more space, use Part II.			
5	Does the organization discriminate by race in any way with respect to:			
a	Students' rights or privileges?	5a		Х
а	otudents rights of privileges:	Ja		
b	Admissions policies?	5b		Х
~	, talling of the policies			
С	Employment of faculty or administrative staff?	5c		Х
d	Scholarships or other financial assistance?	5d		X
е	Educational policies?	5e		X
f	Use of facilities?	5f		X
g	Athletic programs?	5g		X
h	Other extracurricular activities?	5h		X
	If you answered "Yes" to any of the above, please explain. If you need more space, use Part II.			
6.0	Does the organization receive any financial aid or assistance from a governmental agency?	6-	Х	
	Does the organization receive any financial aid or assistance from a governmental agency? Has the organization's right to such aid ever been revoked or suspended?	6a 6b	Δ.	X
b	If you answered "Yes" on either line 6a or line 6b, explain on Part II.	่งม		21
7	Does the organization certify that it has complied with the applicable requirements of sections 4.01 through			
•	4.05 of Rev. Proc. 75-50, 1975-2 C.B. 587, covering racial nondiscrimination? If "No," explain on Part II	7	Х	
				1

Schedule E (Form 990 or 990-EZ) (2017)

Supplemental Information. Provide the explanations required by Part I, lines 3, 4d, 5h, 6b, and 7, as applicable. Also provide any other additional information (see instructions).

SCHEDULE E, LINE 3:

EXPLANATION OF RACIALLY NONDISCRIMINATORY POLICY

ALL SCHOOL PUBLICATIONS AND NEWSPAPERS.

SCHEDULE E, LINE 6:

GOVERNMENT AID

FINANCIAL AID AND ASSISTANCE FROM GOVERNMENTAL AGENCIES CONSIST OF US

DEPT OF EDUCATION FINANCIAL AID, STATE OF CONNECTICUT FINANCIAL AID, AND

FEDERAL AND STATE RESEARCH GRANT FUNDS.

SCHEDULE F (Form 990)

Statement of Activities Outside the United States

► Complete if the organization answered "Yes" on Form 990, Part IV, line 14b, 15, or 16. Attach to Form 990.

▶ Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 **Open to Public** Inspection

Department of the Treasury Internal Revenue Service

Employer identification number Name of the organization CONNECTICUT COLLEGE 06-0646587 General Information on Activities Outside the United States. Complete if the organization answered "Yes" on Part I Form 990, Part IV, line 14b. For grantmakers. Does the organization maintain records to substantiate the amount of its grants and other assistance, the grantees' eligibility for the grants or assistance, and the selection criteria used to award the X grants or assistance? For grantmakers. Describe in Part V the organization's procedures for monitoring the use of its grants and other assistance outside the United States. Activities per Region. (The following Part I, line 3 table can be duplicated if additional space is needed.) (b) Number of (c) Number of (d) Activities conducted in the (e) If activity listed in (d) is (f) Total offices in the employees, region (by type) (such as, a program service, expenditures for fundraising, program services, describe specific type of region agents, and and investments investments, grants to recipients located in the region) independent service(s) in the region in the region contractors in the region (1) EAST ASIA AND THE PACIFIC Ω 0. PROGRAM SERVICES STUDY AWAY PROGRAM 592,000. (2) EUROPE 0. 0. PROGRAM SERVICES STUDY AWAY PROGRAM 2,442,000. (3) EUROPE 0. 0. PROGRAM SERVICES SERVICES 4,000. Ω PROGRAM SERVICES LICENSE FEE 3,000. (4) EUROPE Ω (5) EUROPE Ω Ω PROGRAM SERVICES CONFERENCE REGISTR. 2,000. (6) MIDDLE EAST AND NORTH AFRICA 0. Ω PROGRAM SERVICES SERVICES 3,000. MIDDLE EAST AND NORTH AFRICA 0. Ο. PROGRAM SERVICES HOUSING AND TRAVEL 2,000. (8) NORTH AMERICA 0. 0. PROGRAM SERVICES MERCHANDISE 28,000. (9) SOUTH ASIA 0. Ο. PROGRAM SERVICES STUDY AWAY PROGRAM 46,000. (10) SOUTH AMERICA 0. Ο. PROGRAM SERVICES STUDY AWAY PROGRAM 144,000. (11) SUB-SAHARAN AFRICA 0. 0. PROGRAM SERVICES STUDY AWAY PROGRAM 116,000. (12) CENTRAL AMERICA/CARIBBEAN Ω Ω PROGRAM SERVICES 50,000. STUDY AWAY PROGRAM (13)(14)(15)(16)(17)

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Sub-total

sheets to Part I Totals (add lines 3a and 3b)

from continuation

3a

Total

7E1274 1.000

45812Z 2219 786691 PAGE 42

3,432,000.

3,432,000.

Schedule F (Form 990) 2017

Part II	Grants and Other Assist Part IV, line 15, for any re	tance to Organizati	ions or Entities Outsid ed more than \$5,000. F	e the United Part II can be	States. Complete duplicated if addit	e if the orgar tional space i	nization answere s needed.	d "Yes" on F	orm 990,
1	(a) Name of organization	(b) IRS code section and EIN (if applicable)	(c) Region	(d) Purpose of grant	(e) Amount of cash grant	(f) Manner of cash disbursement	(g) Amount of noncash assistance	(h) Description of noncash assistance	(i) Method of valuation (book, FMV, appraisal, other)
(1)									
(2)									
(3)									
(4)									
(5)									
(6)									
(7)									
(8)									
(9)									
(10)									
(11)									
(12)									
(13)									
(14)									
(15)									
(16)									
by t	er total number of recipient org he IRS, or for which the granted er total number of other organia	e or counsel has provi	ided a section 501(c)(3) e	quivalency lette					

Schedule F (Form 990) 2017

Schedule F (Form 990) 2017

Part III Grants and Other Assistance to Individuals Outside the United States. Complete if the organization answered "Yes" on Form 990, Part IV, line 16. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Region	(c) Number of recipients	(d) Amount of cash grant	(e) Manner of cash disbursement	(f) Amount of noncash assistance	(g) Description of noncash assistance	(h) Method of valuation (book, FMV, appraisal, other)
(1) CONFERENCE REGISTRATION	EUROPE/ICELAND/GREENLAND	3.	2,000.	WIRE			
(2) LICENSE FEE	EUROPE/ICELAND/GREENLAND	2.	3,000.	WIRE			
(3) SERVICES	EUROPE/ICELAND/GREENLAND	2.	4,000.	WIRE			
(4) SERVICES	MIDDLE EAST/NORTH AFRICA	2.	3,000.	WIRE			
(5) HOUSING	MIDDLE EAST/NORTH AFRICA	1.	1,000.	WIRE			
(6) TRAVEL	MIDDLE EAST/NORTH AFRICA	1.	1,000.	WIRE			
(7) MERCHANDISE	NORTH AMERICA	1.	28,000.	WIRE			
_ (8)							
(9)							
(10)							
(11)							
(12)							
(13)							
(14)							
(15)							
(16)							
(17)							
(18)							

Schedule F (Form 990) 2017

Schedule F (Form 990) 2017

Part IV Foreign Forms Page 4

ган	r oreign r orms		
1	Was the organization a U.S. transferor of property to a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 926, Return by a U.S. Transferor of Property to a Foreign Corporation (see Instructions for Form 926)	X Ye	es No
2	Did the organization have an interest in a foreign trust during the tax year? If "Yes," the organization may be required to separately file Form 3520, Annual Return To Report Transactions With Foreign Trusts and Receipt of Certain Foreign Gifts, and/or Form 3520-A, Annual Information Return of Foreign Trust With a U.S. Owner (see Instructions for Forms 3520 and 3520-A; don't file with Form 990)	Ye	s X No
3	Did the organization have an ownership interest in a foreign corporation during the tax year? If "Yes," the organization may be required to file Form 5471, Information Return of U.S. Persons With Respect To Certain Foreign Corporations (see Instructions for Form 5471)	X Ye	es No
4	Was the organization a direct or indirect shareholder of a passive foreign investment company or a qualified electing fund during the tax year? If "Yes," the organization may be required to file Form 8621, Information Return by a Shareholder of a Passive Foreign Investment Company or Qualified Electing Fund (see Instructions for Form 8621)	Ye	s X No
5	Did the organization have an ownership interest in a foreign partnership during the tax year? If "Yes," the organization may be required to file Form 8865, Return of U.S. Persons With Respect to Certain Foreign Partnerships (see Instructions for Form 8865)	X Ye	es No
6	Did the organization have any operations in or related to any boycotting countries during the tax year? If "Yes," the organization may be required to separately file Form 5713, International Boycott Report (see Instructions for Form 5713; don't file with Form 990)	X Ye	s No

Schedule F (Form 990) 2017

7E1277 1.000 45812Z 2219 786691 Schedule F (Form 990) 2017 Page **5**

Part V Supplemental Information

Provide the information required by Part I, line 2 (monitoring of funds); Part I, line 3, column (f) (accounting method; amounts of investments vs. expenditures per region); Part II, line 1 (accounting method); Part III (accounting method); and Part III, column (c) (estimated number of recipients), as applicable. Also complete this part to provide any additional information (see instructions).

PART I, LINE 2:

MONITORING GRANTS OUTSIDE OF THE US

GRANTS MADE IN FOREIGN COUNTRIES FOR THE PURPOSES OF THE COLLEGE'S STUDY ABROAD PROGRAM ARE ENTERED INTO USING A CONTRACTUAL AGREEMENT OUTLINING THE SERVICES TO BE DELIVERED. THIS ACTIVITY IS MONITORED BY THE OFFICE OF STUDY AWAY, DEAN OF THE FACULTY, AND FINANCE.

PART I, LINE 3, COLUMN F:

THE EXPENSES FOR STUDENTS STUDYING ABROAD, FACULTY TRAVEL OUTSIDE THE UNITED STATES, AND SERVICES ARE REVIEWED AND MADE IN CONJUNCTION WITH THE OFFICE OF STUDY AWAY, AND TRACKED BY THE ACCOUNTING OFFICE USING THE COLLEGE'S ACCOUNTING SYSTEM AND DISBURSEMENT RECORDS.

PART III:

GRANTS AND OTHER ASSISTANCE TO INDIVIDUALS OUTSIDE THE UNITED STATES ARE TRACKED USING THE COLLEGE'S ACCOUNTING SYSTEM AND DISBURSEMENT RECORDS.

Schedule F (Form 990) 2017

SCHEDULE I (Form 990)

Grants and Other Assistance to Organizations, Governments, and Individuals in the United States

OMB No. 1545-0047
2017

Department of the Treasury Internal Revenue Service Complete if the organization answered "Yes" on Form 990, Part IV, line 21 or 22.

▶ Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Open to Public Inspection

Name of the organization						Employer identifica	tion number
CONNECTICUT COLLEGE						06-064658	7
Part I General Information on Grants a	nd Assistanc	е				•	
 Does the organization maintain records to the selection criteria used to award the gra Describe in Part IV the organization's proc 	ints or assistan	ce?					X Yes No
Part II Grants and Other Assistance to 990, Part IV, line 21, for any reci		_					es" on Form
(a) Name and address of organization or government	(b) EIN	(c) IRC section (if applicable)	(d) Amount of cash grant	(e) Amount of non- cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance	(h) Purpose of grant or assistance
_(1)							
(2)							
(3)							
(4)							
(5)							
(6)							
(7)							
(8)							
(9)							
(10)							
(11)							
(12)							
2 Enter total number of section 501(c)(3) an 3 Enter total number of other organizations I							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2017)

Schedule I (Form 990) (2017)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non-cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
1 CONNECTICUT COLLEGE SCHOLARSHIP ASSISTANCE	989.	38,181,000.			
1 00.11.2011001 0022202 00.1021.410111 1.00101.4102	303.	30,101,000.			
2 SEOG	277.	309,000.			
3 ROBERTA B WILLIS SCHOLARSHIP GRANT	29.	116,000.			
4					
5					
6					
7					

Part IV Supplemental Information. Provide the information required in Part I, line 2, Part III, column (b); and any other additional information.

PART I, LINE 2:

MONITORING USE OF GRANT FUNDS

ALL GRANTS AWARDED ARE BASED ON NEED AND CONFORM TO FEDERAL, STATE AND INSTITUTIONAL REGULATIONS. ELIGIBILITY IS BASED ON A THOROUGH REVIEW AND VERIFICATION OF A FAMILY'S INCOME, ASSETS, SIZE AND NUMBER OF DEPENDENTS ENROLLED IN COLLEGE. ANNUAL EXPENDITURE REPORTS ARE SUBMITTED TO THE FEDERAL AND STATE GOVERNMENTS FOR REVIEW. THE EXPENDITURES ARE REVIEWED FOR COMPLIANCE IN AN ANNUAL AUDIT CONDUCTED BY AN INDEPENDENT ACCOUNTING FIRM.

Schedule I (Form 990) (2017)

SCHEDULE J (Form 990)

Compensation InformationFor certain Officers, Directors, Trustees, Key Employees, and Highest **Compensated Employees**

► Complete if the organization answered "Yes" on Form 990, Part IV, line 23. Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 Open to Public

Department of the Treasury Internal Revenue Service Name of the organization

CONNECTICUT COLLEGE

Inspection Employer identification number

06-0646587

Part	Questions Regarding Compensation			
			Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990, Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.			
	First-class or charter travel X Housing allowance or residence for personal use			
	Travel for companions Payments for business use of personal residence			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees			
	Discretionary spending account Y Personal services (such as, maid, chauffeur, chef)			
h	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment			
b	or reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain	1b	Х	
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all			
	directors, trustees, and officers, including the CEO/Executive Director, regarding the items checked on line			
	1a?	2	X	
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the			
	organization's CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to establish compensation of the CEO/Executive Director, but explain in Part III.			
	X Compensation committee X Written employment contract			
	X Independent compensation consultant X Compensation survey or study			
	Form 990 of other organizations X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing			
	organization or a related organization:			
а	Receive a severance payment or change-of-control payment?	4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?	4b		X
С	Participate in, or receive payment from, an equity-based compensation arrangement?	4c		Х
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
3	compensation contingent on the revenues of:			
а	The organization?	5a		Х
b	Any related organization?	5b		Х
	If "Yes" on line 5a or 5b, describe in Part III.			
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any			
	compensation contingent on the net earnings of:			
а	The organization?	6a		Х
b	Any related organization?	6b		X
	If "Yes" on line 6a or 6b, describe in Part III.			
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed			
	payments not described on lines 5 and 6? If "Yes," describe in Part III.	7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject			
	to the initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe			
•	in Part III	8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in Regulations section 53.4958-6(c)?			
	negulations section 05.4800-0(c):	9		1

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule J (Form 990) 2017

PAGE 49

CONNECTICUT COLLEGE 06-0646587

Schedule J (Form 990) 2017

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown o	f W-2 and/or 1099-MI	SC compensation	(C) Retirement and	(D) Nontaxable	(E) Total of columns	(F) Compensation
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	other deferred compensation	benefits	(B)(i)-(D)	in column (B) reported as deferred on prior Form 990
KATHERINE BERGERON	(i)	416,164.	0.	0.	26,500.	46,731.	489,395.	0.
1 PRESIDENT	(ii)	0.	0.	0.	0.	0.	0.	0.
RICHARD A. MADONNA, JR	(i)	289,300.	0.	0.	26,500.	27,981.	343,781.	0.
2 VP FOR FINANCE AND ADMIN	(ii)	0.	0.	0.	0.	0.	0.	0.
ABIGAIL VAN SLYCK	(i)	236,858.	0.	0.	23,999.	10,491.	271,348.	0.
3 DEAN OF THE FACULTY	(ii)	0.	0.	0.	0.	0.	0.	0.
ANDREW K. STRICKLER	(i)	180,496.	0.	0.	18,413.	10,416.	209,325.	0.
4 ^{VP} ADMISSIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
ANN W. GOODWIN	(i)	196,410.	0.	0.	9,013.	7,638.	213,061.	0.
5 ^{VP} ADVANCEMENT	(ii)	0.	0.	0.	0.	0.	0.	0.
PAMELA DUMAS SERFES	(i)	187,863.	0.	0.	19,303.	12,715.	219,881.	0.
6 COMMUNICATIONS	(ii)	0.	0.	0.	0.	0.	0.	0.
BRUCE BRANCHINI	(i)	190,181.	0.	0.	15,286.	816.	206,283.	0.
7 ^{PROFESSOR}	(ii)	0.	0.	0.	0.	0.	0.	0.
WENDELL L. HISLE	(i)	186,171.	0.	0.	19,891.	69,711.	275,773.	0.
8 INFORMATION SERVICES	(ii)	0.	0.	0.	0.	0.	0.	0.
ROBERT PROCTOR 9 PROFESSOR	(i)	175,401.	0.	0.	17,730.	20,012.	213,143.	0.
9 ROFESSOR	(ii)	0.	0.	0.	0.	0.	0.	0.
	(i)							
10	(ii)							
	(i)							
11	(ii)							
	(i)							
12	(ii)							
	(i)							
13	(ii)							
	(i)							
14	(ii)							
	(i)							
15	(ii)							
	(i)							
16	(ii)							

CONNECTICUT COLLEGE 06-0646587

Schedule J (Form 990) 2017

Part | Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 1A:

TRAVEL/EXPENSE REIMBURSEMENT POLICY

ACCORDING TO THE COLLEGE'S WRITTEN TRAVEL/EXPENSE REIMBURSEMENT POLICY,
HOUSING EXPENSES ARE NOT REIMBURSABLE BY THE COLLEGE. AS A CONDITION OF
EMPLOYMENT THE COLLEGE REQUIRES THAT THE PRESIDENT LIVE IN THE
PRESIDENTIAL RESIDENCE LOCATED ON THE COLLEGE CAMPUS. THE VALUE OF THE
PRESIDENTIAL RESIDENCE (\$36,000) IS INCLUDED IN THE PRESIDENT'S
COMPENSATION, AND IS REPORTED IN SCHEDULE J, PART II, COLUMN (D).

ACCORDING TO THE COLLEGE'S WRITTEN TRAVEL/EXPENSE REIMBURSEMENT POLICY,

THE COLLEGE WILL NOT REIMBURSE FOR PERSONAL EXPENSES. THE COLLEGE

MAINTAINS THE PRESIDENTIAL RESIDENCE, INCLUDING A HOUSEKEEPER. THE WAGES

OF THE HOUSEKEEPER ATTRIBUTABLE TO THE PRESIDENT'S PERSONAL USE, IF ANY,

ARE INCLUDED ON THE PRESIDENT'S W-2.

SCHEDULE K (Form 990)

Department of the Treasury

Internal Revenue Service

Supplemental Information on Tax-Exempt Bonds

► Complete if the organization answered "Yes" on Form 990, Part IV, line 24a. Provide descriptions, explanations, and any additional information in Part VI.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2017
Open to Public Inspection

Name of the organization

CONNECTICUT COLLEGE

60-0646587

Part I Bond Issues (a) Issuer name	(b) Issuer EIN	(c) CUSIP #	(d) Date issu	ied /a) Issue price	(f) D	escription of pu	nose	(a) Do	feased	(h)	On	(i) Pool	
(a) Issuel Hame	(b) Issuel EIN	(c) COSIF #	(u) Date isst	ied (e) issue price	(1) D	escription of pur	pose	(g) De	leaseu	bèha issi	alf of uer	financi	
									Yes	No	Yes	No	Yes	
A CHEFA 2011 SERIES H-1	06-0806186	20774U7E9	06/30/20)11	12,204,821.	FINANCE CON	STRUCTION			Х		Х		
B CHEFA 2012 SERIES I	06-0806186	20774YFR3	04/04/20)12	13,319,636.	REFUND 2002	BOND ISSUE			Х		Х		
C CHEFA 2014 SERIES J AND K	06-0806186	NONE	09/30/20	014	12,500,000.	FINANCE CON	STRUCTION			х		Х		
D CHEFA 2017 SERIES L-1	06-0806186	20774YQ67	09/21/20)16	45,060,557.	REFUND '07	BOND & FINAN	CE CONSTRUC		х		Х		
Part II Proceeds	- I	'		'										
					Α		В	С				D		
1 Amount of bonds retired						5,2	265,000.							
2 Amount of bonds legally defeased														
3 Total proceeds of issue				12	,204,821	. 13,3	19,636.	12,50	00,00	0.	45	,06	0,55	
4 Gross proceeds in reserve funds														
5 Capitalized interest from proceeds														
6 Proceeds in refunding escrows														
7 Issuance costs from proceeds				202,391.				10	00,00	0.0	38		89,511.	
8 Credit enhancement from proceeds				226,182.		•								
9 Working capital expenditures from proceeds														
10 Capital expenditures from proceeds								12,40	00,00	0.	15	5,00	0,000	
11 Other spent proceeds						13,093,454.					29	67,67	1,04	
12 Other unspent proceeds														
13 Year of substantial completion				2	012	201	.3	2015	,		2	2018		
				Yes	No	Yes	No	Yes	No		Yes		No	
14 Were the bonds issued as part of a current refund					X	X			X				X	
15 Were the bonds issued as part of an advance refu					X		Х		X		X			
16 Has the final allocation of proceeds been made? .				X		X		X					X	
17 Does the organization maintain adequate bo														
final allocation of proceeds?				X		X		X			X			
Part III Private Business Use														
					A		В	С				D		
1 Was the organization a partner in a partnersh which owned property financed by tax-exempt both				Yes	No X	Yes	No	Yes	No X		Yes	;	No X	
2 Are there any lease arrangements that may bond-financed property?	result in privat	te business	use of		X				Х				Х	

Schedule K (Form 990) 2017

Paı	rt III Private Business Use (Continued)	NNECTIC	UT COLLE	GE						
			A	I	В		С		D	
3a	Are there any management or service contracts that may result in private	Yes	No	Yes	No	Yes	No	Yes	No	
	business use of bond-financed property?	X				X		X		
b	If "Yes" to line 3a, does the organization routinely engage bond counsel or other outside									
	counsel to review any management or service contracts relating to the financed property?		X				Х		Х	
С	Are there any research agreements that may result in private business use of									
	bond-financed property?		Х				X		X	
d	If "Yes" to line 3c, does the organization routinely engage bond counsel or other									
	outside counsel to review any research agreements relating to the financed property?									
4	Enter the percentage of financed property used in a private business use by entities		%		%		.1700 %		.1800	0/-
_	other than a section 501(c)(3) organization or a state or local government		70		70		.1700 /6		.1000	
5	Enter the percentage of financed property used in a private business use as a result of unrelated trade or business activity carried on by your organization,									
	another section 501(c)(3) organization, or a state or local government		%		%		%			%
6	Total of lines 4 and 5		%		%		.1700 %		.1800	
7	Does the bond issue meet the private security or payment test?		X		1		X		X	
	Has there been a sale or disposition of any of the bond-financed property to a								+	
ou	nongovernmental person other than a 501(c)(3) organization since the bonds were issued?		Х				X		X	
b	If "Yes" to line 8a, enter the percentage of bond-financed property sold or									
	disposed of		%		%		%			%
С	If "Yes" to line 8a, was any remedial action taken pursuant to Regulations									
	sections 1.141-12 and 1.145-2?									
9	Has the organization established written procedures to ensure that all									
	nonqualified bonds of the issue are remediated in accordance with the									
	requirements under Regulations sections 1.141-12 and 1.145-2?	X				X		X	\bot	
Pai	rt IV Arbitrage	T								
		-	A		В		С		D	
1	Has the issuer filed Form 8038-T, Arbitrage Rebate, Yield Reduction and	Yes	No	Yes	No	Yes	No	Yes	No	
	Penalty in Lieu of Arbitrage Rebate?		X		X		X		X	
	If "No" to line 1, did the following apply?		37		37		37	37		
	Rebate not due yet?		X		X	X	X	X	37	
	Exception to rebate?	X	X	X	X	X	X		X	
<u></u>	No rebate due?	Λ		Λ			Λ			
	If "Yes" to line 2c, provide in Part VI the date the rebate computation was									
	performed		Х		Х		X		Х	—
	Is the bond issue a variable rate issue?		Λ		^		^		<u> </u>	—
48	Has the organization or the governmental issuer entered into a qualified hedge with respect to the bond issue?		X		X		X		X	
	Name of provider		23				25			
	Term of hedge.									
	Was the hedge superintegrated?									
	Was the hedge terminated?								†	

JSA 7E1296 1.000 Schedule K (Form 990) 2017

Schedule K (Form 990) 2017

Part IV Arbitrage (Continued)								
		A	E	3		3		<u> </u>
	Yes	No	Yes	No	Yes	No	Yes	No
5a Were gross proceeds invested in a guaranteed investment contract (GIC)?		Х		X		X		X
		Х		Х		Х		X
6 Were any gross proceeds invested beyond an available temporary period?								
· ·	X			X	X		Х	
Part V Procedures To Undertake Corrective Action								
		3						
A B C Yes No Yes No Yes No Sa Were gross proceeds invested in a guaranteed investment contract (GIC)? B Name of provider. C Term of GIC. d Was the regulatory safe harbor for establishing the fair market value of the GIC satisfied? Were any gross proceeds invested beyond an available temporary period? That the organization established written procedures to monitor the requirements of section 148? X X X X X X X X X X X X X X X							Yes	No
of federal tax requirements are timely identified and corrected through the								
voluntary closing agreement program it self-remediation isn't available under applicable regulations?	X		x		x		Х	
Part VI Supplemental Information Provide additional information for responses to		s on Sche		e instruct				
Cappiemental information. I Tovide additional information for responses to	y questioi	15 011 00110	oddio IX. OX	o mondo	10110			

Schedule K (Form 990) 2017 Page 4

Part VI Supplemental Information. Provide additional information for responses to questions on Schedule K (see instructions) (Continued)

SCHEDULE K, PART II, LINE 11, BOND D:

THE OTHER SPEND PROCEEDS WERE USED TO REFUND BONDS ISSUED ON 7/18/2002.

SCHEDULE K, PART IV, LINE 2B:

NO REBATE IS DUE FOR THE CHEFA SERIES J & K BONDS AS THE BONDS MEET THE 2

YEAR SPENDING EXCEPTION TO THE REBATE CALCULATION RULES.

SCHEDULE K, PART IV, LINE 2C:

THE DATE OF THE REBATE COMPUTATION FOR THE CHEFA SERIES H-1 BOND WAS

07/28/16.

THE DATE OF THE REBATE COMPUTATION FOR THE CHEFA SERIES I BOND WAS

05/02/17.

45812Z 2219 786691

SCHEDULE M (Form 990)

Noncash Contributions

► Complete if the organizations answered "Yes" on Form 990, Part IV, lines 29 or 30.

2017

OMB No. 1545-0047

Open to Public
Inspection

Department of the Treasury Internal Revenue Service

CONNECTICUT COLLEGE

► Attach to Form 990.

► Go to www.irs.gov/Form990 for the latest information.

Name of the organization

06-0646587

Employer identification number

Par	Types of Property							
		(a) Check if applicable	(b) Number of contributions or items contributed	(c) Noncash contribution amounts reported on Form 990, Part VIII, line 1g	Method of noncash cont		_	•
1	Art - Works of art							
2	Art - Historical treasures							
3	Art - Fractional interests							
4	Books and publications							
5	Clothing and household							
_	goods							
6	Cars and other vehicles							
7	Boats and planes							
8	Intellectual property							
9	Securities - Publicly traded	Х	128.	12,822,000.	SALES PRI	CE		
10	Securities - Closely held stock							
11	Securities - Partnership, LLC,							
	or trust interests							
12	Securities - Miscellaneous							
13	Qualified conservation							
	contribution - Historic							
	structures							
14	Qualified conservation							
	contribution - Other							
15	Real estate - Residential							
16	Real estate - Commercial							
17	Real estate - Other							
18	Collectibles							
19	Food inventory							
20	Drugs and medical supplies							
21	Taxidermy							
22	Historical artifacts							
23	Scientific specimens							
24	Archeological artifacts							
25	Other ►()							
26	Other ►()							
27	Other ►()							
28	Other ►()							
29	Number of Forms 8283 received	by the orga	anization during the tax y	ear for contributions for				
	which the organization completed I				29			
	3	,	,				Yes	No
30a	During the year, did the organizat	ion receive	by contribution any prope	rty reported in Part I, line	s 1 through			
	28, that it must hold for at least the				_			
	to be used for exempt purposes for	-			-	30a		X
b	If "Yes," describe the arrangement i		01					
31	Does the organization have a		tance policy that require	es the review of anv	nonstandard			
	contributions?					31	Х	
32a	Does the organization hire or use							
	contributions?	-		•		32a		Х
b	If "Yes," describe in Part II.							
33	If the organization didn't report an	amount in c	olumn (c) for a type of pro	perty for which column (a)	is checked.			
	describe in Part II.		., ,,		,			

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule M (Form 990) (2017)

Schedule M (Form 990) (2017) Page **2**

Part II Suppleme

Supplemental Information. Provide the information required by Part I, lines 30b, 32b, and 33, and whether the organization is reporting in Part I, column (b), the number of contributions, the number of items received, or a combination of both. Also complete this part for any additional information.

JSA Schedule M (Form 990) (2017)

SCHEDULE O (Form 990 or 990-EZ)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

Attach to Form 990 or 990-EZ.

OMB No. 1545-0047

2017

Open to Public Inspection

Department of the Treasury Internal Revenue Service

Name of the organization

▶ Information about Schedule O (Form 990 or 990-EZ) and its instructions is at www.irs.gov/form990.

Employer identification number 06-0646587

CONNECTICUT COLLEGE

FORM 990, PART I, LINE 1 AND PART III, LINE 1:

DESCRIPTION OF ORGANIZATION MISSION

CONNECTICUT COLLEGE VALUES ACADEMIC EXCELLENCE, DIVERSITY, EQUALITY,
SHARED GOVERNANCE, EDUCATION OF THE ENTIRE PERSON, ADHERENCE TO COMMON
ETHICAL AND MORAL STANDARDS, COMMUNITY SERVICE AND GLOBAL CITIZENSHIP,
AND ENVIRONMENTAL STEWARDSHIP.

FORM 990, PART I, LINE 7B:

UNRELATED BUSINESS TAXABLE INCOME FROM FORM 990-T

THE AMOUNT REPORTED ON PART I, LINE 7B INCLUDES CERTAIN FRINGE BENEFIT EXPENSES SUBJECT TO UNRELATED BUSINESS TAXABLE INCOME UNDER IRC SECTION 512(A)(7) AMOUNTS THAT ARE NOT REVENUE AND, THEREFORE, NOT REPORTED AS SUCH ON FORM 990, PART VIII.

FORM 990, PART III, LINE 4D:

OTHER PROGRAM SERVICES

OTHER PROGRAM SERVICE EXPENSES INCLUDE ALUMNI AND REUNION, FEDERAL AND STATE GRANT EXPENSES, CHEFA AMORTIZATION INTEREST AND FEES, PHYSICAL PLANT COSTS, DEPRECIATION, AND ADMINISTRATIVE COMPUTING COSTS.

EXPENSES \$4,604,000 INCLUDING GRANTS OF \$-0-. REVENUE \$2,139,000.

FORM 990, PART VI, SECTION A, LINE 4:

CHANGES TO THE ORGANIZATION'S GOVERNING DOCUMENTS

CONNECTICUT COLLEGE MODIFIED ITS BYLAWS TO EXPAND THE ROLES OF ITS

Name of the organization

CONNECTICUT COLLEGE

66-0646587

VARIOUS COMMITTEES INCLUDING THE FINANCE COMMITTEE WHICH WILL NOW ALSO
HAVE UNDER ITS PURVIEW, RECRUITMENT AND ENROLLMENT OF STUDENTS AND
MONITORING OF ADMISSIONS STRATEGIES, IN CONJUNCTION WITH VARIOUS OTHER
RELEVANT COMMITTEES, TO ENSURE OPTIMAL SIZE OF THE COLLEGE IN RELATION TO
BUDGET AND FINANCIAL RESOURCES.

FORM 990, PART VI, SECTION B, LINE 11:

FORM 990 REVIEW PROCESS

THE TAX RETURN INFORMATION IS GATHERED FROM THE FINANCE OFFICE AND USED TO POPULATE THE FORM 990 IN CONJUNCTION WITH KPMG LLP, INDEPENDENT TAX CONSULTANT. ONCE COMPLETED, THE DRAFT FORM, INCLUDING SCHEDULE B, ALONG WITH A SUPPORTING MEMORANDUM, IS REVIEWED BY THE AUDIT COMMITTEE OF THE BOARD OF TRUSTEES. THE FORM 990 EXCLUSIVE OF SCHEDULE B, IS THEN MADE AVAILABLE FOR REVIEW BY THE FULL BOARD OF TRUSTEES UPON REQUEST.

FORM 990, PART VI, SECTION B, LINE 12C:

CONFLICT OF INTEREST POLICY

ALL TRUSTEES SHALL DISCLOSE TO THE BOARD ANY POSSIBLE CONFLICT OF

INTEREST AT THE EARLIEST PRACTICABLE TIME. NO TRUSTEE SHALL VOTE ON ANY

MATTER, UNDER CONSIDERATION AT A BOARD OR COMMITTEE MEETING, IN WHICH

SUCH TRUSTEE HAS A CONFLICT OF INTEREST. THE MINUTES OF SUCH MEETING

SHALL REFLECT THAT A DISCLOSURE WAS MADE AND A TRUSTEE WHO IS UNCERTAIN

WHETHER A CONFLICT OF INTEREST MAY EXIST IN ANY MATTER MAY REQUEST THE

BOARD OR COMMITTEE TO RESOLVE THE QUESTIONS BY MAJORITY VOTE.

PERIODICALLY, TRUSTEES WILL BE ASKED TO SIGN CONFLICT OF INTEREST

STATEMENTS ASSURING THAT THEY HAVE NO CONFLICT OF INTEREST, AS DESCRIBED

Name of the organization

CONNECTICUT COLLEGE

66-0646587

IN THE CONNECTICUT COLLEGE BYLAWS, ARTICLE XV.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION POLICY

A COMMITTEE ON EXECUTIVE COMPENSATION COMPRISING THE CHAIR AND VICE
CHAIRS OF THE BOARD IS EMPOWERED TO CONDUCT THE ANNUAL PERFORMANCE REVIEW
OF THE PRESIDENT AND TO RECOMMEND TO THE FULL BOARD THE COMPENSATION OF
THE PRESIDENT. THIS COMMITTEE ALSO REVIEWS AND APPROVES THE COMPENSATION
OF KEY EMPLOYEES AT THE COLLEGE AT THE TIME OF THEIR HIRE AND WHEN
SIGNIFICANT INCREASES IN COMPENSATION ARE BEING CONTEMPLATED. THE
COMMITTEE'S REVIEW AND APPROVAL OF THE COMPENSATION OF THE PRESIDENT AND
KEY EMPLOYEES IS CONDUCTED IN ACCORDANCE WITH THE "INTERMEDIATE
SANCTIONS" RULES OF THE IRS, UNDER SECTION 4958 OF THE INTERNAL REVENUE
CODE. THE COMMITTEE MEETS AS NEEDED AND REPORTS TO THE EXECUTIVE

FORM 990. PART VI, SECTION C, LINE 19:

PUBLIC DISCLOSURE

THE COLLEGE'S FORM 990, AUDITED FINANCIAL STATEMENTS AND GOVERNING DOCUMENTS ARE AVAILABLE UPON REQUEST. THE FORM 990 IS ALSO AVAILABLE ONLINE AT WWW.GUIDESTAR.ORG.

FORM 990, PART XI, LINE 9:

CHANGES IN NET ASSETS

CHANGE IN SPLIT INTEREST AGREEMENTS

\$ 744,000.

Name of the organization	Employer identification number				
CONNECTICUT COLLEGE	06-0646587				
ATTACUMENT 1					

990, PART VII- COMPENSATION OF THE FIVE HIGHEST PAID IND. CONTRACTORS

NAME AND ADDRESS	DESCRIPTION OF SERVICES	COMPENSATION
CAMBRIDGE ASSOCIATES, LLC 100 SUMMER STREET BOSTON, MA 02210	INVESTMENT ADVISORS	420,000.
COMMUNITY COUNSELING SERVICE CO, LLC 3349 NJ-138 BELMAR, NJ 07719	CONSULTANTS	288,000.
CENTERBROOK ARCHITECTS AND PLANNERS, LLP 67 MAIN STREET CENTERBROOK, CT 06409	ARCHITECT FIRM	197,000.
THE NATIONAL CENTER FOR HIGHER ED RI 1109 LANCASTER AVENUE BERWYN, PA 19312	CONSULTANTS	175,000.
LIPMAN HEARNE, INC 200 SOUTH MICHIGAN AVENUE CHICAGO, IL 60604	MARKETING FIRM	150,000.

SCHEDULE R (Form 990)

Department of the Treasury

Internal Revenue Service

Related Organizations and Unrelated Partnerships

► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047
2017
Open to Public Inspection

Name of the organization

CONNECTICUT COLLEGE

06-0646587

(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1)		, , , , , , , , , , , , , , , , , , ,			
(2)					
(3)					
(4)					
(5)					
(6)					

Part II Identification of Related Tax-Exempt Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related tax-exempt organizations during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501(c)(3))	(f) Direct controlling entity	Section 5 contr	12(b)(13) rolled
						Yes	No
(1) CONNECTICUT COLLEGE COMMUNITY RADIO, INC 26-0117596							
270 MOHEGAN AVENUE, BOX 5256 NEW LONDON, CT 06320	RADIO STATION	CT	501(C)(3)	7	N/A	X	
(2) OAKLEAF ENDOWMENT TRUST FOR CT COLLEGE 41-6429969							
1800 IDS CENTER MINNEAPOLIS, MN 55402	TRUST	MN	501(C)(3)	12(A)	N/A	X	
(3) CONNECTICUT COLLEGE EMPOYER-CONTRIBUTION 04-7025787							
270 MOHEGAN AVENUE NEW LONDON, CT 06320	VEBA	CT	501(C)(9)		N/A	X	
(4) ASSOCIATED KYOTO PROGRAM 04-2996114							
173 WEST LORAIN AVE OBERLIN, OH 44074	EDUCATION	OH	501(C)(9)	12(C)III-FI	N/A		X
(5) PHI BETA KAPPA 06-6103682							
270 MOHEGAN AVENUE NEW LONDON, CT 06320	HONOR SOCIETY	CT	501(C)(3)	7	N/A		X
(6)							
(7)							
· /							

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2017

JSA

CONNECTICUT COLLEGE 06-0646587

Schedule R (Form 990) 2017

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Predominant income (related, unrelated, excluded from tax under sections 512 - 514)	(f) Share of total income	(g) Share of end-of- year assets	Disprop	h) portionate ations?	(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	Gene man	eral or aging tner?	(k) Percentage ownership
		oounity)					Yes	No		Yes	No	
<u>(1)</u>												
(2)												
(3)												
(4)												
(5)	_											
(6)	-											
<u>(7)</u>	_											

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(t conti	i) etion o)(13) rolled ity?
								Yes	
(1) UNITRUST (1)									
	CHARITABLE TR	CT	N/A	TRUST				х	
(2) CHARITABLE REMAINDER TRUST (7)									
	CHARITABLE TR	CT	N/A	TRUST				x	
(3)									
(4)									_
(5)									
(6)									
(7)									

JSA 7E1308 1.000 Schedule R (Form 990) 2017

Schedule R (Form 990) 2017

Scriedule K	(ruiii 990) 2017
Part V	Transactions With Related Organizations. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, 35b, or 36.

	3	,	, - , ,					
Not	e: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.				'	Yes	No	
1	During the tax year, did the organization engage in any of the following transactions with one or more r	elated organizations lis	sted in Parts II-IV?					
а	Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity			L	1a		Х	
b	Gift, grant, or capital contribution to related organization(s)				1b		Χ	
С	Gift, grant, or capital contribution from related organization(s)				1c		Χ	
d	Loans or loan guarantees to or for related organization(s)				1d		Χ	
е	Loans or loan guarantees by related organization(s)				1e		Х	
	(,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,							
f	Dividends from related organization(s)			L	1f			
q	Sale of assets to related organization(s)				1g		Χ	
h	Purchase of assets from related organization(s)				1h		Х	
i	Exchange of assets with related organization(s)				1i		Х	
i	Lease of facilities, equipment, or other assets to related organization(s)				1j	Х		
•				· · ·				
k	Lease of facilities, equipment, or other assets from related organization(s)				1k		Х	
	Performance of services or membership or fundraising solicitations for related organization(s)				11		Х	
	Performance of services or membership or fundraising solicitations by related organization(s).				1m		Х	
n	Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)			• • • •	1n	Х		
	Sharing of paid employees with related organization(s)				10		Х	
·	Chaining of para employees with foldion organization(o), 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1, 1,			• • • •				
n	Reimbursement paid to related organization(s) for expenses				1р		Х	
	Reimbursement paid by related organization(s) for expenses				1q		X	
٩	Trombardomonic para by rolated organization (o) for expenses 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1							
r	Other transfer of cash or property to related organization(s)				1r	Х		
s	Other transfer of cash or property from related organization(s).							
2	If the answer to any of the above is "Yes," see the instructions for information on who must complete t	his line, including cove	ered relationships and transaction	on thres	holds			
	(a)	(b)	(c)		(d)			
	Name of related organization	Transaction type (a-s)	Amount involved N	Method of amoun			g	
		iypo (u o)		amoun	111101	vou		
(1)	OAKLEAF ENDOWMENT TRUST FOR CT COLLEGE	S	198,000. PA	AYMENT	Γ			
	CONTRACT OUT COLLEGE EVELOVED COVER TOURD VIEW	_	0.40, 0.00			- 0.17	_	
(2)	CONNECTICUT COLLEGE EMPLOYER CONTRIBUTED VEBA	R	240,000. CC	ONTRIE	30.1.1	LONS	<u> </u>	
(2)								
(3)								
(4)								
(4)								
(5)								
(5)								
		I .	ı I					

JSA 7E1309 2.000

(6)

Schedule R (Form 990) 2017

Schedule R (Form 990) 2017

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(state or fore	(c) Legal domicile (state or foreign country)	ile Predominant income (related,	(e) Are all partners section		(f) Share of total income	(g) Share of end-of-year assets	(h) Disproportionate allocations?		(i) Code V - UBI amount in box 20 of Schedule K-1 (Form 1065)	(j) General or managing partner?		(k) Percentage ownership
			sections 512-514)	Yes	No			Yes No	No		Yes	No	
(1)													
(2)													
(3)													
(4)													
(5)													
(6)													
(7)													
(8)													
(9)													
(10)													
(11)													
(12)													
(13)													
(14)													
(15)													
(16)													

JSA Schedule R (Form 990) 2017

Schedule R (Form 990) 2017 Page 5

Part VII Supplemental Information
Provide additional information for responses to questions on Schedule R. See instructions.

Schedule R (Form 990) 2017